ABSTRACT. New findings from plant-level surveys show trade liberalization has opposite effects on product variety and cost reduction within firms. I explain the tradeoff between firm investments in product variety and cost reduction with a monopolistic competition model of brand differentiation. Firms can make many different products within a brand. When a firm introduces a new product, it eats its own market shares of existing products more than market shares of other firms. Import competition induces firms to ease intra-firm cannibalization by narrowing product variety. Foreign market access allows firms to make products cheaply by investing in cost-reducing processes. These conflicting forces provide sharp predictions for the effects of trade liberalization on investments in product variety and production processes of firms.

Examining Thai manufacturing firms, I show that intra-firm cannibalization is empirically relevant and trade liberalization has the predicted effects on product and process innovation using direct measures of each type of innovation. Thai tariff cuts of 2003-2005/6 reduce process innovation among exporters. Less export-oriented firms selling branded products increase product innovation while more export-oriented firms reduce product innovation in response to a Thai tariff cut. These results highlight the role of brand differentiation in unbundling the relationship between trade and innovation.

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1. INTRODUCTION

Multiproduct firms face competing needs for product variety and cost reduction. Their reorientation between wide and cheap brands has substantial effects on industry-level variety and productivity. New plant-level studies find trade liberalization has opposite effects on firm investments in product variety and cost reduction.\(^1\) Standard models explain how economies of scale from trade enable firms to produce cheap brands by investing in process innovation (see Bustos 2009). However, they do not address the tradeoff between wide and cheap brands. This paper addresses the tradeoff by modeling the joint decision of product variety and cost reduction. I show that brand differentiation provides a new channel through which trade affects innovation. As in other increasing returns to scale models, trade increases market access and allows firms to produce cheap brands through process innovation. At the same time, trade shrinks product variety offered by multiproduct firms. This is because the availability of foreign brands reduces the returns to product innovation. These conflicting forces provide sharp predictions for how trade affects firm investments in product variety and cost reduction. Examining Thailand’s manufacturing sector, I estimate the impact of Thai trade policy from 2003 to 2006. Both reductions and increases in industry-level tariffs induce the theoretical tradeoff between wide and cheap brands.

I model the role of brand differentiation in product and process innovation of multiproduct firms. Firms can make multiple differentiated products within a brand. Brands are differentiated and consumers consider products to be more substitutable within brands than across brands.\(^2\) For example, when Yoplait introduces a new yogurt, demand for its original yogurt falls more than demand for an original Dannon yogurt. I refer to this fall in demand as intra-firm cannibalization due to brand differentiation. Intra-firm cannibalization yields two new insights. First, it provides a new way of distinguishing product and process innovation. Second, it provides a new channel through which trade affects innovation, resulting in different effects on product and process innovation.

Departing from the standard focus on costs of innovation, I show that intra-firm cannibalization provides a new distinction between product and process innovation. When a firm widens its

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\(^2\) See Broda and Weinstein 2007 for empirical evidence and Hui 2004 for supporting business and consumer psychology theories and evidence.
product range, its own market shares of existing products are cannibalized as consumers substitute into the firm’s new products. In contrast, process innovation reduces the unit cost of making a product without cannibalizing existing market shares. Process innovation is characterized by economies of scale in the usual way; as quantity of a product rises, improvements in its production process become more profitable.

These two channels of cannibalization and economies of scale together explain the varying effects of trade on innovation. Moving from autarky to free trade provides a bigger market which has a positive effect on process innovation through economies of scale. At the same time, trade intensifies product market competition and affects product innovation through the new channel of intra-firm cannibalization. Under intra-firm cannibalization, firms recognize that they can cope with external competition from imports by cutting back on internal competition within their own brands. Firms cut back on product lines to ease intra-firm cannibalization. After free trade, the typical firm makes fewer products at lower costs. Wide brands give way to cheap brands.

This wide-to-cheap effect of trade has conflicting implications for welfare from within-firm changes. Cheap brands increase welfare from lower prices while narrow brands lower welfare from variety. Product variety falls for another reason: exit of domestic firms due to tougher competition. The two forces of narrow brands and fewer firms lower domestic product variety, resulting in a welfare loss from domestic variety. This welfare loss is overcome by access to foreign products. Consequently, moving from autarky to free trade provides positive welfare gains from both variety and lower prices.

Similar changes take place in the empirically relevant case of a bilateral tariff liberalization. I show that a bilateral tariff reduction induces firms to move from wide to cheap brands. This explains the concurrent fall in product innovation and rise in technology upgrading of Canadian firms after the bilateral liberalization of CUSFTA. On the other hand, a unilateral home tariff reduction has the opposite effects; firms move from cheap to wide brands. A home tariff reduction reduces the market size available to home firms implying a rise in product innovation and a fall in process innovation. This cheap-to-wide effect is consistent with higher product innovation and shorter production runs of Indian firms following home tariff cuts of the nineties.

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See Kochhar, Kumar, Rajan, Subramanian, and Tokatlidis (2006) and Goldberg, Khandelwal, Pavcnik, and Topalova (2008) which mentions that the Indian case does not conform to theoretical predictions of many recent multiproduct trade models.
To test the specific predictions of the wide and cheap effects, I focus on unilateral home tariff changes experienced by Thai manufacturing firms. Accounting for the reality of firm heterogeneity, I extend the wide and cheap effects to firms with different productivities. With a home tariff reduction, exporters lower process innovation due to a relative fall in home market size. In a smaller home market, fewer firms can survive profitably so incumbent firms face less competition from each other. This implies less export-oriented firms face less competitive pressure and are able to widen their brands through more product innovation. More export-oriented firms sell mainly to the bigger foreign market where competition is tougher. They ease cannibalization by narrowing their brands through lower product innovation.

I test these implications for Thai firms between 2002 to 2006. During this period, the Thai government unilaterally changed its tariffs, resulting in an average absolute change of 42 per cent in manufacturing tariffs. Home tariffs were increased in a few industries but most industries experienced a fall in home tariffs. Considering these Thai trade policy changes, I examine the relationship between home tariff changes and innovation responses of incumbent firms.

Product and process innovation are based on direct measures available from survey data. Consequently, I do not rely on strong empirical restrictions to distinguish product and process innovation. Using several direct measures of product and process innovation, I test the relationship between trade liberalization and innovation by comparing innovation responses across the group of interest and the reference group. Specifically, I test whether Thai tariff cuts lower process innovation of exporters, relative to non-exporters. This differencing minimizes concerns that factors other than tariff changes were driving innovation patterns. As expected, I find exporters lower process innovation in response to Thai tariff cuts and this is driven by lower exports per product. For product innovation, I compare firms making branded products with those making unbranded products. Firms that brand their products are more likely to face intra-firm cannibalization. Consequently, I focus on firms making branded products and find that less export-oriented firms increase product innovation while more export-oriented firms reduce product innovation with a fall in Thai tariffs. This provides empirical support for the relationship between trade liberalization and innovation of incumbent firms.

To examine whether intra-firm cannibalization is at work in explaining these effects, I consider intra-firm demand linkages between products of Thai manufacturers in 2001-2002. Focusing on the product with highest sales for the establishment, I estimate demand as a function of price,
industry-wide demand and demand for other products of the establishment. Holding price and industry demand constant, demand for the main product falls by an average 0.1 per cent for every 1 per cent rise in demand for other products. Thus, the demand estimates provide support for intra-firm cannibalization.

Finally, I test the external validity of the innovation results by examining the responses of Malaysian firms to Thai tariff cuts. A Thai tariff cut lowers the market size available to Thai exporters but increases the market size available to Malaysian exporters. I show empirically that Thai tariff cuts expand the market size available to Malaysian exporters. As expected, Malaysian exporters respond by engaging in greater process innovation, relative to non-exporters. Among firms making branded products, more export-oriented Malaysian incumbents increase investment in product innovation while less export-oriented incumbents reduce product investment with a fall in Thai tariffs. Thus, the corresponding innovation response of Malaysian incumbents is in line with the theoretical predictions.

These empirical results are closely related to the findings of Bustos (2009) for innovation of Argentinean firms in response to Brazilian trade liberalization. Unlike Bustos, I focus on unbundling the relationship between trade and innovation. I show that demand-based channels of trade provide a new way of thinking about the varying effects of trade on innovation. The focus on intra-firm demand linkages distinguishes this paper from related work. The innovation literature underlines how trade affects innovation through economies of scale (e.g., Grossman and Helpman 1993, Atkeson and Burstein 2007). Considering the demand side, I show trade affects innovation through the new channel of intra-firm cannibalization. This is absent in recent work on the impact of trade on multiproduct firms. Bernard, Redding, and Schott (2006), Agur (2007) and Arkolakis and Muendler (2007) highlight the cost side of product innovation in multiproduct firms. Looking at the demand side of product innovation, Mayer, Melitz, and Ottaviano (2009) consider the role of industry-wide demand conditions while Eckel and Neary (2010) and Feenstra and Ma (2007) emphasize demand linkages arising from strategic inter-firm competition among oligopolistic firms. Considering intra-firm demand linkages, I give a complementary explanation for the impact of trade liberalization on product innovation. Intra-firm cannibalization is important for innovation

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4These papers consider nested CES preferences which exogenously fixes the rate of intra-firm cannibalization implying trade has no impact on innovation through cannibalization. Similarly, related work on quality underlines differences in the costs of upgrading quality and productivity (e.g., Kugler and Verhoogen 2007, Hallak and Sivadasan 2006). See also Eckel, Iacovone, Javorcik, and Neary (2009) for empirical work on costs of multiproduct firms.
as many new products are closely related to existing products. For example, a survey of leading consumer product companies in the US found 89 per cent of new product introductions were product line extensions such as a new flavor or package size, 6 per cent were brand extensions, and only 5 per cent were new brands (Reddy, Holak, and Bhat 1994).

The paper is organized as follows. Section 2 introduces brand differentiation and examines the relationship between cannibalization, innovation and trade liberalization. In Section 3, I provide testable implications for trade liberalization and innovation by extending the model to heterogeneous firms. Section 4 briefly discusses innovation and trade policy in the Thai context. Section 5 tests the implied relationship between innovation and trade liberalization for Thai firms. I discuss evidence for intra-firm cannibalization and the corresponding responses of Malaysian incumbents to Thai tariff changes. Section 6 concludes.

2. Theoretical Model

This Section provides a multiproduct linear demand model with two key features. First, product and process innovation differ through intra-firm cannibalization. Second, trade affects both product and process innovation. This second feature does not arise in the standard nested CES model of multiproduct firms. Following Allanson and Montagna (2005), I consider multiproduct extensions of Krugman (1980) and Melitz (2003). In the Appendix, I show that nested CES preferences imply trade liberalization has no effect on within-firm product and process innovation in Krugman (1980) and on process innovation in Melitz (2003). CES preferences are special in inducing all adjustment through the extensive margin. Departing from CES preferences, I consider a multiproduct linear demand system. I start with an exposition of the closed economy and then show that trade has conflicting effects on product and process innovation.

2.1. Multiproduct Linear Demand Model: Closed Economy. Consider a closed economy with \( L \) identical agents, each endowed with a unit of labor. Total income in the economy is \( I = wL \) where \( w \) is the wage rate (normalized to 1). Agents work in one of two industries: a homogeneous goods industry or a differentiated goods industry. In the homogeneous goods industry, producers are perfectly competitive and produce under constant returns to scale with a unit labor requirement. In the differentiated goods industry, firms are monopolistically competitive and enter by paying a cost \( f \). By paying this entry cost, firms can produce multiple products within a brand. I explain
the role of brands in the following subsection and then consider its implications for cannibalization and innovation.

2.1.1. Consumers. Agents in the home country have identical preferences defined over a homogeneous and a differentiated good. Agent $k$ consumes $q^0_k$ of the homogeneous good and $q^i_k$ of product $i \in \Omega_j$ of brand $j \in J$ of the differentiated good. Her total consumption of brand $j$ goods is $q^j_k \equiv \int q^i_k d_i$. Her industry-wide consumption of differentiated goods of all brands is $Q^k \equiv \int q^j_k d_j$. Agent $k$ derives the following utility from her consumption of homogeneous and differentiated goods:

$$U^k = q^0_k + \alpha Q^k - \frac{\delta}{2} \int_j \left( q^j_k \right)^2 d_i d_j - \frac{\gamma}{2} \int_j \left( q^j_k \right)^2 d_j - \frac{\eta}{2} (Q^k)^2$$

(2.1)

Parameters $\alpha$, $\delta$, $\gamma$ and $\eta$ are all positive. Equation (2.1) is a multiproduct version of quasilinear preferences used in Melitz and Ottaviano (2008). Parameters $\alpha$ and $\eta$ determine substitutability between the homogeneous and differentiated goods. Parameter $\delta$ captures the degree of differentiation across products. Lower $\delta$ implies products are less differentiated and hence more substitutable with $\delta = 0$ denoting consumers have no taste for diversity in products. Parameter $\gamma$ captures the degree of differentiation across brands with $\gamma = 0$ implying no brand differentiation. This is a novel feature of the preference structure which I discuss in detail below.

In an equilibrium where agents consume both homogeneous and differentiated goods the inverse demand function is $p_{ji} = \alpha - \delta q^j_{ki} - \gamma q^j_k - \eta Q^k$. Let $q_{ji}$ be the total demand for brand $j$’s product $i$ across all agents. With identical agents, each agent $k$ demands $q^j_{ki} = q_{ji}/L$. Substituting for $q^j_{ki}$, total demand for brand $j$’s product $i$ is

$$q_{ji} = \frac{L}{\delta} [\alpha - p_{ji} - \gamma q^j_k / \eta Q / L]$$

(2.2)

where $q^j_k \equiv Lq^j_k$ and $Q \equiv LQ^k$. I illustrate the role of brand differentiation through cross-elasticities implied by Demand (2.2). Within-brand cross elasticity of product $i$ with respect to any other product $k \neq i$ of the same brand $j$ is $\varepsilon_{ji,kj} \equiv -(d q^i_{ji} / d q^j_{jk}) (q^j_{jk} / q^i_{ji}) = (\gamma + \eta) (q^j_{jk} / \delta q^j_{ki})$. Across-brand cross elasticity of brand $j$’s product $i$ with respect to any product $k$ of any other brand $l \neq j$ is $\varepsilon_{ji,sk} \equiv -(d q^i_{ji} / d q^s_{jk}) (q^s_{jk} / q^i_{ji}) = \eta (q^s_{jk} / \delta q^s_{ki})$.

In the special case when $\gamma = 0$, within-brand cross elasticity is the same as across-brand cross elasticity. Consumers of a new Yoplait yogurt are indifferent between the original Yoplait and

5See Appendix for sufficient conditions to ensure a well-defined equilibrium.
the original Dannon yogurt. This special case corresponds to the demand specification of Melitz and Ottaviano (2008). Following the marketing and industrial organization literature, I assume consumers consider products to be more substitutable within brands rather than across brands.\(^6\) This brand differentiation is embodied in a positive \(\gamma\). When \(\gamma > 0\), within-brand cross elasticity exceeds across-brand cross elasticity (\(\varepsilon_{ji,jk} > \varepsilon_{ji,lk}\)). An increase in consumption of the new Yoplait yogurt reduces demand for the original Yoplait more than demand for the original Dannon. I refer to this fall in demand due to brand differentiation as intra-firm cannibalization.

2.2. Firms. Having explained brand differentiation, I examine firm decisions in the differentiated goods industry and show how cannibalization distinguishes product and process innovation. I start with firm decisions in the simplest case of symmetric firms in autarky and then discuss the effects of trade.

In the differentiated goods industry, firms enter freely by paying a cost \(f\). After paying entry costs, they can make products at a unit cost \(c\). Firms have perfect information of the unit cost before paying entry costs. Having paid the entry cost, each firm faces three choices: which production process to use, what quantity to produce and how many products to supply. Firm \(j\) can either make product \(i\) at unit cost \(c\) or choose a lower unit cost \(c(\omega_{ji})\) by investing in process \(\omega_{ji}\). Higher levels of \(\omega_{ji}\) correspond to lower levels of unit cost (\(c'(\omega_{ji}) < 0\)) with \(c(0) = c\) denoting no process innovation and \(c''(\omega_{ji}) > 0\). Upgrading to process \(\omega_{ji}\) entails expenditure on technology adoption or investment in process R&D at a rate \(r_{\omega}\). Firm \(j\) chooses how much of product \(i\) to supply to the home market \((q_{ji})\). It chooses this quantity faced with the following inverse demand function:

\[
P_{ji} = (a - \eta Q/L) - \delta q_{ji}/L - \gamma q_j/L \equiv a - \delta q_{ji}/L - \gamma q_j/L
\]

The inverse demand intercept \(a \equiv a - \eta Q/L\) summarizes industry demand conditions that firm \(j\) takes as given. Firm \(j\) can make multiple products within a brand and chooses how many products to make. It offers a product range of \(h_j\) products by investing in product R&D at a rate \(r_h\) per product. Putting these choices together, firm \(j\) decides on its production process \(\omega_{ji}\) and quantities \(q_{ji}\) for each product \(i\) along with its product range \(h_j\) to maximize the following profit function.

\[
\max_{\{\omega_{ji}, q_{ji}, h_j\}} \Pi_j \equiv \int_0^{h_j} \{[p_{ji} - c(\omega_{ji})]q_{ji} - r_{\omega}\omega_{ji} - r_h\} \, di - f
\]

With symmetric costs within firms, firm $j$ chooses the same process and quantities for each product supplied and the firm-product subscripts can be suppressed. Consequently, the firm problem can be re-written as

$$\max_{\omega, q, h} \Pi = \sum p - c(\omega)q - r_\omega \omega - r_h$$

where $\Pi$ is the profit per product. Note that firms face no uncertainty of costs or payoffs and no new information is revealed at any stage. As a result, the sequencing of firm decisions does not matter. In what follows, I determine the optimal production process $\omega$, quantity $q$ and product range $h$ through FOCs for the firm problem.

### 2.2.1. Production Process

The FOC for process choice is $\partial \Pi / \partial \omega = -c'(\omega)q - r_\omega = 0$ (assuming $c''(\omega) > 0$). A firm invests in process R&D until savings from lower unit costs (net of the process R&D cost) are driven to zero. Two points are worth mentioning. First, process innovation $\omega$ reflects economies of scale through $q$. As scale per product rises, process innovation becomes more profitable. Second, process innovation does not directly cannibalize. Given its other decisions ($q$ in this case), this firm would have chosen the same process in the absence of intra-firm cannibalization (when $\gamma = 0$). Later I show that process innovation does not cannibalize even after accounting for equilibrium quantity.

For the remainder of this Section, I specify $c(\omega) = (1 - \omega^{1/2})c$ where $\omega \in (0, 1)$. The specific form is not crucial but provides clear solutions to highlight the main results. With this specific form, optimal process choice is $\omega = (cq/2r_\omega)^2$.

### 2.2.2. Quantity

With symmetric quantities, total supply of firm $j$ is $q_j = \int q_ji = hq$. This implies the inverse demand of Equation (2.3) is $p = a - \delta q/L - \gamma hq/L$. Quantity $q$ lowers consumers’ willingness to pay through its individual effect ($\delta q/L$) and its brand-wide effect ($\gamma hq/L$). The FOC for quantity supplied to the domestic market is

\[
\frac{\partial \Pi}{\partial q} = [p - (\delta + \gamma h)q/L] - c(\omega) = 0
\]

Assuming joint concavity of the profit function in quantity and process, firms prefer to spread their production evenly over products. For clarity, I abstract from within-firm heterogeneity and rising costs of product innovation.
The first term is the marginal revenue which includes $\gammahq/L$ and shows multiproduct firms reduce their quantities in anticipation of cannibalization of old products. This term is specific to multiproduct firms and would be zero in the absence of intra-firm cannibalization (when $\gamma = 0$).

**Figure 2.1. Optimal Quantity per Product**

Figure 2.1 illustrates the optimal quantity choice. The x-axis reports quantities while the y-axis reports prices, marginal revenue and unit costs in terms of units of the numeraire good. The inverse demand function $D$ is linear with an intercept $a$. Its slope is $-(\delta + \gamma h)/L$, as opposed to $-\delta/L$ for single-product firms. Multiproduct firms perceive the effects of increasing quantity on demand for their other products implying the slope includes $\gamma h/L$. The optimized unit cost function $c(\omega)$ is downward-sloping as higher quantities make it more profitable to undertake process innovation. As usual, optimal quantity per product is determined by the intersection of the marginal revenue curve $MR$ and the marginal cost curve $c(\omega)$. The difference is that the slope of the marginal revenue curve reflects the own price effect and the brand-wide effect on revenue from other products. The marginal cost curve includes the cost saving from process innovation.

From Equation (2.4) and the inverse demand, optimal quantity is $q = L(a - c(\omega))/2(\delta + \gamma h)$. Substituting for the optimal process choice $\omega$, optimal quantity is $q = (a - c)/2[(\delta + \gamma h)/L - c^2/4r_\omega]$. At this optimal quantity, the perceived price elasticity is

$$\epsilon = -\frac{p}{q} \frac{dq}{dp} = \frac{2}{1 - c/a} \left(1 - \frac{c^2/4r_\omega}{(\delta + \gamma h)/L}\right)$$
As usual, the markup ($\mu \equiv p - c(\omega)$) is inversely proportional to the perceived price elasticity of demand implying $\mu = p/\varepsilon$. Markups and perceived elasticity reflect two key features. First, multiproduct firms face higher elasticities and choose lower markups due to cannibalization (through $\gamma h$). When a firm introduces a new product, demand for its existing products falls. With linear demand for each of these products, this implies a rise in demand elasticity. Second, markups and elasticities respond to industry demand conditions $a$. As industry conditions deteriorate (i.e. $a$ falls), the demand curve shifts inward implying a rise in demand elasticity. Firms perceive this rise in demand elasticity and respond by lowering markups. I will revisit this point when studying the impact of trade.

2.2.3. Product Range. Firms decide on the mass of products to be supplied to the market. The optimal product range equates the variable profit from a new product $\pi$ to the fall in profit from cannibalization of old products. The new product reduces price of each old product by $dp/dh = \gamma q/L$, resulting in total cannibalization of $h(\gamma q/L)q$. The FOC for product range $h$ is

$$\frac{\partial \Pi}{\partial h} = \pi - h(\gamma q/L)q = 0$$

(2.5)

Equation (2.5) shows that the net marginal benefit from the new product falls with intra-firm cannibalization $\gamma$, given other firm decisions ($q$ and $\omega$). Unlike process innovation, product innovation directly cannibalizes. Formally, $\partial h(q, \omega, \gamma) / \partial \gamma < 0$ while $\partial \omega(q, \gamma) / \partial \gamma = 0$.

Examining intra-firm demand linkages further, product innovation can be interpreted as an instrument for firms to adjust demand elasticities. A new product gives profit $\pi$. At the same time, it increases perceived demand elasticity $\varepsilon$ of old products. Equation (2.5) can be expressed as a tradeoff between profits from a new product and higher elasticities of all old products i.e. $\pi = h\pi'(\varepsilon)\partial\varepsilon/\partial h$. Product innovation enables the firm to adjust its demand elasticities to a desired level. A similar interpretation is given to “perceived quality” in the advertising literature (e.g. Dixit [1979]).

2.3. Equilibrium Outcomes in Autarky. Having determined firm decisions, I discuss equilibrium outcomes in autarky and show that cannibalization effects distinguish product and process innovation in the general equilibrium.

Profit per product is $\pi = [p - c(\omega)]q - r_\omega \omega - r_h$. Substituting for optimal markups and process $\omega = (cq/2r_\omega)^2$, profit per product is $\pi = (\delta + \gamma h)q^2/L - (c^2/4r_\omega)q^2 - r_h$. A firm introduces
new products till the profit from a new product net of its cannibalizing effect is driven to zero. Consequently, Equation (2.5) can be summarized as a zero-profit condition (ZPC) given below:

\[(ZPC) \quad \pi - \gamma h q^2 / L = (\delta / L - c^2 / 4 r_\omega) q^2 - r_h = 0\]

The ZPC determines equilibrium quantity per product to be \(q^{\text{aut}} = r_h^{1/2} / (\delta / L - c^2 / 4 r_\omega)^{1/2}\). As product R&D becomes more expensive (i.e. \(r_h\) rises), firms choose to increase quantities rather than products implying \(q\) and \(r_h\) are positively related. As process R&D becomes more expensive (i.e. \(r_\omega\) rises), firms find it less profitable to upgrade their production process implying \(q\) and \(r_\omega\) are negatively related. Optimal quantity \(q\) rises with market size \(L\) implying scale per product is higher in bigger markets.

Process innovation in autarky is \(\omega^{\text{aut}} = [cq^{\text{aut}} / 2 r_\omega]^2 = (c / 2 r_\omega)^2 r_h / (\delta / L - c^2 / 4 r_\omega)\). It is independent of the degree of cannibalization \(\gamma\), i.e. \(d\omega^{\text{aut}} / d\gamma = 0\). Earlier, I showed that process innovation does not directly cannibalize (given \(q\)). Now it can be seen that process innovation does not cannibalize even after taking other firm decisions into account (\(q^{\text{aut}}\) in this case). The first implication is that process innovation has no cannibalization effects in a partial equilibrium when all firm decisions are taken into account but industry-wide demand conditions are fixed. The second implication is that process innovation does not have cannibalization effects in a general equilibrium setting when industry-wide demand conditions are determined endogenously. This follows from the fact that process innovation is independent of industry-wide demand conditions.

The independence of process innovation from industry-wide demand can be explained as follows. Suppose firm \(j\) upgrades the production process for a given product \(i\). This does not directly affect demand for product \(i\) or other products of firm \(j\). However, the firm has an incentive to lower price of product \(i\) in order to sell a higher amount of it. With increased sales of product \(i\), consumers demand less of other products produced by firm \(j\). Intra-firm cannibalization increases implying firm \(j\)’s marginal product is no longer profitable. It must re-adjust its product lines. Under full readjustment, firm \(j\) cuts product lines to reduce intra-firm cannibalization and gets back at the original optimal level of cannibalization. Firm \(j\)’s total supply and hence its cannibalization burden are unchanged after process innovation. As a result, cannibalization does not play a role in process innovation directly or indirectly through higher quantities.

Unlike process innovation, product innovation cannibalizes directly and indirectly (i.e. \(dh^{\text{aut}} / d\gamma < 0\)). I determine the optimal product range and then discuss its cannibalizing effect. In equilibrium,
free entry ensures each firm earns zero profit implying \( \Pi = h\pi - f = 0 \). From Equation (2.5), firms ensure that profit per product \( \pi \) equals the cannibalization effect \( \gamma h q^2 / L \). Consequently, the free entry condition (FE) can be summarized as:

\[
\text{(FE)} \quad h\pi = \gamma h^2 q^2 / L = f
\]

Substituting for \( q \) from the ZPC condition, the FE condition shows product range in autarky is

\[
h_{\text{aut}} = \left[ L f / (\gamma (q_{\text{aut}}))^2 \right]^{1/2} = \left[ L f (\delta / L - c^2 / 4r_\omega) / (\gamma r h) \right]^{1/2}
\]

implying firms make fewer products when faced with higher intra-firm cannibalization \( \gamma \). This shows that product innovation cannibalizes in general equilibrium. For completeness, I note that product innovation has cannibalizing effects in partial equilibrium too. The reason is that the direct cannibalization effect is not wiped out by any countervailing adjustments in quantity. I summarize the cannibalization results in Proposition 1.

**Proposition 1.** Product innovation cannibalsizes directly and indirectly while process innovation does not. Formally, \( \partial h(q, \omega, \gamma) / \partial \gamma < 0 \) and \( dh / d\gamma < 0 \) while \( \partial \omega(q, \gamma) / \partial \gamma = d\omega / d\gamma = 0 \).

Having determined the equilibrium process, quantity and product range, I discuss the equilibrium mass of firms operating in the market. Total quantity of all firms in the market is

\[
Q = Mh q
\]

implying the inverse demand function is

\[
p = \alpha - \eta Mh q / L - \delta q / L - \gamma h q / L
\]

Equating the inverse demand function to the optimal price chosen by the firm, the mass of firms can be written in terms of the optimal quantity and product range as

\[
M_{\text{aut}} = L [(\alpha - c) / q_{\text{aut}} + c^2 / 2r_\omega - 2(\delta + \gamma h_{\text{aut}}) / L] / \eta h_{\text{aut}}
\]

The reader may verify that the mass of firms increases with \( L \) implying that bigger markets have more firms. Moreover, the mass of available products \( Mh \) increases with \( L \) showing that bigger markets have higher product variety. Even though the product range \( h_{\text{aut}} \) declines with \( L \), total product variety increases due to more firms operating in bigger markets.

2.4. **Open Economy.** Having discussed equilibrium outcomes in autarky, I examine how trade affects different types of innovation. Consider two identical countries, Home and Foreign (denoted by \( * \)). Following Melitz and Ottaviano (2008), suppose that home and foreign markets for differentiated goods are segmented. The homogeneous good is traded freely implying trade in differentiated goods need not be balanced. I first consider the simple case where the economy moves from autarky to free trade and study the channels through which trade affects innovation. Then I discuss the impact of tariff liberalization.
2.4.1. Equilibrium in an Open Economy. With free trade, the firm problem is similar but now firms also decide on the quantities $q^*_j$ of each product for the foreign market. As in Melitz and Ottaviano (2008), there are no fixed costs of exporting and the firm problem can be specified as follows:

$$\max_{\{\omega_j,d_j,d^*_j\},h_j} \Pi_j \equiv \int_0^{h_j} \{[p_{ji} - c(\omega_{ji})]q_{ji} + [p^*_j - c(\omega_{ji})]q^*_j - r(\omega_{ji} + r_h)\}di - f$$

In the Appendix, I show that firms choose to supply the same product range to both home and foreign markets implying both $q_{ji}, q^*_j > 0$ for $i \in [0, h_j]$. As earlier, firm $j$ chooses the same process and quantities for each product and the firm-product subscripts can be suppressed.

The FOCs for the firm problem are similar to those in autarky. From the firm’s FOC for process choice, optimal production process is $-c'(\omega)(q + q^x) = r_\omega$. Optimal quantities for the home and foreign markets are $q = (a - c)/2[(\delta + \gamma h)/L - c^2/4r_\omega]$ and $q^x = (a^* - c)/2[(\delta + \gamma h)/L - c^2/4r_\omega]$ where $a^*$ denotes industry demand conditions in the foreign market. The FOC for product range is $\pi - h(\gamma q/L)q - h(\gamma q^x/L)q^x = 0$ which shows that firms account for cannibalization incurred in both the home and foreign markets. As earlier, substituting for optimal process and quantities in the FOC for product range gives the ZPC condition under free trade. Optimal process and quantities transform the ZPC condition to $\pi - \gamma hq^2/L - \gamma h(q^x)^2/L = (\delta/L)(q^2 + (q^x)^2) - (c^2/4r_\omega)(q - q^x)^2 - r_h = 0$. With identical countries and free trade, firms supply the same quantity to each market ($q^x = q$). Total quantity is $2q$ per product and the ZPC under free trade simplifies to:

$$(ZPC') \quad (\delta/2L - c^2/4r_\omega)(2q)^2 - r_h = 0$$

The ZPC’ condition determines the total quantity per product ($2q$) in equilibrium. Total quantity per product rises after trade ($q + q^x = 2q > q^{\text{aut}}$) providing economies of scale to increase process innovation to $\omega^{\text{open}} = [c(2q)/2r_\omega]^2 = (c/2r_\omega)^2r_h/(\delta/2L - c^2/4r_\omega) > \omega^{\text{aut}}$.

The equilibrium product range can be determined by the free entry condition. In equilibrium, free entry ensures profit from home and exports sales is driven to zero implying the FE condition is now given by $h\pi = \gamma h^2q^2/L + \gamma h(q^x)^2/L = f$. Substituting for $q^x = q$, the FE condition under free trade simplifies to

$$(FE') \quad h\pi = \gamma h^2(2q)^2/2L = f$$

Substituting for optimal $q$ from the ZPC’ condition, FE’ shows that product innovation drops to $h^{\text{open}} = [2Lf/\gamma(2q)^2]^{1/2} = [2Lf(\delta/2L - c^2/4r_\omega)/\gamma r_h]^{1/2} < h^{\text{aut}}$. 


The ZPC’ and FE’ conditions show that opening the economy to free trade is equivalent to a
rise in the size of an autarkic economy (from \( L \) to \( 2L \)). The equilibrium outcomes are similar to
those in a bigger market. Scale per product \( 2q \) and process innovation are higher while product
innovation is lower after trade. Trade increases process innovation through economies of scale
from a bigger market. Trade reduces product innovation due to higher competition from entry
of foreign firms. As shown in the free entry condition, firms adjust to entry of foreign firms by
narrowing the product range. I discuss the underlying economic reason for this in the next sub-
section.

2.4.2. Impact of Trade on Innovation. As in Krugman (1980), trade increases the size of the home
market. Rise in market size through trade produces two effects: a market expansion effect and a
product market competition effect. These two effects have opposing implications for firm innova-
tion. The market expansion effect of trade on product and process innovation is straightforward.
Trade provides firms with an opportunity to sell to the foreign market. This implies firms can
increase their total quantity of each individual product as well as the marginal product. Conse-
quently, access to foreign market provides firms with an incentive to increase both product and
process innovation.

**Figure 2.2. Direct Impact of Trade on Residual Home Demand**

\( D^{\text{aut}} \)

\( M^{\text{aut}} \)

\( c(\omega^{\text{aut}}) \)

\( \alpha \)

\( \alpha' \)

Demand and unit
cost shift down after
an economy opens

to trade.

\( D' \)

\( MR' \)

\( c(\omega') \)

\( \alpha' \)

\( \alpha \)

Quantity

Quantity

(A) Autarky

(B) Free Trade
Regarding the competition effect, we can trace out its implications through the demand function faced by a firm. When the home economy opens to trade, foreign firms anticipate higher profitability through exports and enter the home market. As the mass of suppliers \( M \) rises, industry-wide consumption \( Q = Mhq \) increases. This lowers the demand intercept \( a \equiv a - \eta Q/L \), leading to a drop in home demand for firm \( j \)'s product \( i \). Figure 2.2 illustrates the changes in home demand for a given product. For ease of reference, Panel A shows the demand curve in autarky and Panel B shows the change in demand after trade. Entry of foreign firms reduces \( a \) so the residual demand curve faced by a firm shifts down from \( D^{\text{aut}} \) to \( D' \).

With tougher competition at home, firms can only sell a lower quantity in the home market. Unlike the CES case, firms respond to their declining home market share by lowering markups. Consequently, the drop in home demand falls short of the rise in exports. Total quantity per product \( (q + q^x = 2q) \) increases after trade providing firms with higher economies of scale. Total quantity per product rises for another reason. Firms export to the foreign market \( (q^x > 0) \) implying they can produce less quantity \( q \) for the home market to get the same reduction in unit cost. As shown in Figure 2.2 B, the marginal cost curve shifts down from \( c(\omega^{\text{aut}}) = c(\omega(q)) \) to \( c(\omega') = c(\omega(q + q^x)) \). Total quantity per product rises as it is more profitable for firms to undertake process innovation. This is crucial in ensuring that firms can profitably expand their scale per product.

With access to the foreign market, firms can export each product. Exports increase profit per product but at a rate lower than the original markup in autarky. The downward shift in demand increases demand elasticities. Firms are forced to lower markups so profit per product falls. As a result, net profit from the marginal product drops and firms must cut back on products. Unlike the CES case, trade increases elasticities and firms counteract the rise in elasticities by cutting product lines. Note that product innovation would have been the same in autarky and free trade in the absence of process innovation. Process innovation enables firms to increase their profit per product more than proportionately to the rise in market size, leading to higher quantity and lower markups.

Lower product innovation reduces the mass of domestic products at home. Domestic variety falls for another reason, exit of domestic firms \( M^d \) due to worse home market conditions. This puts further downward pressure on domestic product variety \( M^d h \) available at home. However, home consumers do not experience a reduction in total available variety. They gain access to products of foreign firms. Thus, product space of the economy features more differentiated varieties.
TRADING AWAY WIDE BRANDS FOR CHEAP BRANDS

(from different brands), rather than many varieties from fewer brands. Total product variety \( M h \) available to home consumers rises, resulting in welfare gains from increase in variety.

As mentioned earlier, this increase in products available at home lowers residual demand and induces firms to lower their markups. Reduction in markups is accompanied by greater process innovation. Both these forces put downward pressure on prices. Prices fall after trade and provide welfare gains from lower prices. I summarize these results in Proposition 2 below.

**Proposition 2.** Opening the economy to trade reduces product innovation and increases process innovation. At the aggregate level, Gains from Variety and Gains from Lower Prices are both positive.

2.4.3. **Bilateral and Unilateral Tariff Changes.** Moving beyond free trade, I examine the empirically relevant cases of bilateral and unilateral tariff changes. Consider a foreign tariff \( t^* \) and a home tariff \( t \) on differentiated goods. A foreign tariff \( t^* \) increases the unit cost of exporting from \( c(\omega) \) to \( c(\omega) + t^* \) for home firms. A home tariff \( t \) increases the unit cost of exporting from \( c(\omega) \) to \( c(\omega) + t \) for foreign firms. Following Nocke and Yeaple (2005), I consider tariff changes evaluated in an interior equilibrium starting from \( t = t^* > 0 \).

When faced with a foreign tariff \( t^* \), a home firm supplies a lower quantity to the foreign market implying \( q^x < q \). Though firms export less when faced with foreign tariffs, trade still provides an increase in home market size. Let the export to home production ratio be \( \theta = q^x / q \). Then trade increases the market size of a closed home economy from \( L \) to \( sL \) where the size factor is \( s = (1 + \theta)^2 / (1 + \theta^2) \). The ZPC’ and FE’ curves are given by

\[
\begin{align*}
(ZPC') & \quad (\delta / sL - c^2 / 4r_\omega)(q(1 + \theta))^2 - r_h = 0 \\
(FE') & \quad \gamma h^2(q(1 + \theta))^2 / sL = f
\end{align*}
\]

The ZPC’ condition shows that total quantity per product \( q(1 + \theta) \) increases due to a rise in market size from \( L \) to \( sL \). Substituting for equilibrium \( q(1 + \theta) \), the FE condition shows that product range \( h \) narrows after trade.

As earlier, the FOCs for supply to the home and foreign markets \( (q \) and \( q^x ) \) imply \( q = (a - c) / 2[(\delta + \gamma h) / L - c^2 / 4r_\omega] \) and \( q^x = (a^* - t^* - c) / 2[(\delta + \gamma h) / L - c^2 / 4r_\omega] \). The only difference compared to free trade is that \( t^* \) is no longer zero and firms must pay an additional per unit cost to supply to the foreign market. The export to home production ratio is \( \theta = q^x / q = (a^* - t^* - c) / (a - c) \). The export to home production ratio \( \theta \) captures the degree to which a firm is able to increase its market size through access to the foreign market. As \( \theta \) rises, size factor \( s \) rises implying firms...
experience an increase in the market size available to them. For brevity, details of the relationship between size and tariff changes are discussed in the Appendix and a summary is provided here.

A bilateral tariff liberalization reduces tariffs in both countries. With the same tariffs at home and abroad $t = t^*$, industry-wide demand conditions are also the same in each country implying $a = a^*$ and $\theta = (a - t - c) / (a - c)$. The direct impact of a bilateral tariff cut is a rise in $\theta$ (given $a$). With a rise in $\theta$, home firms expect a rise in market size available to them. This encourages entry in the home economy. Competition rises in the home market resulting in a deterioration in industry-wide demand conditions $a$. The indirect impact of a fall in $a$ reinforces the rise in market size through $\theta$. As in the free trade case, the rise in market size following a bilateral tariff liberalization reduces product innovation through greater competitive pressure and increases process innovation through economies of scale. A similar argument holds for the foreign economy.

A unilateral foreign tariff ($t^*$) cut reduces the tariff faced by home exporters in the foreign country. The direct impact of a unilateral foreign tariff cut is a rise in $\theta$ (given $a$ and $a^*$). With a rise in $\theta$, home firms expect a rise in market size available to them. This encourages entry and competition, resulting in a deterioration in industry-wide demand conditions $a$. The opposite effect takes place in the foreign market. Foreign firms expect a fall in market size available to them due to higher exports by home firms. This induces exit in the foreign economy. Competition falls in the foreign market resulting in an improvement in industry-wide demand conditions $a^*$. The indirect impact of a fall in $a$ and a rise in $a^*$ reinforces the rise in market size through $\theta$. As in the free trade case, the rise in market size following a unilateral foreign tariff liberalization reduces product innovation and increases process innovation.

A unilateral home tariff ($t$) cut reduces the tariff faced by foreign exporters in the home country. Let the foreign export to foreign production ratio be $\theta^* \equiv (q^x)^* / q^* = (a - t - c) / (a^* - c)$. A unilateral home tariff cut does not have any direct impact on $\theta$ but does have a direct impact on the foreign $\theta^*$. A fall in home tariff $t$ directly increases $\theta^*$. With a rise in $\theta^*$, foreign firms expect a rise in market size available to them. This encourages entry in the foreign economy. Competition rises in the foreign market resulting in a deterioration in industry-wide demand conditions $a^*$. The opposite effect takes place in the home market. Home firms expect a fall in market size available to them due to higher home imports. This induces exit in the home economy, resulting in an improvement in industry-wide demand conditions $a$. The indirect impact of a fall in $a^*$ and a rise in $a$ reinforces the rise in market size through $\theta^*$. Foreign firms experience a rise in market size. In
contrast, home firms experience a fall in market size due to the indirect impact of a fall in $a^*$ and a rise in $a$. Compared to free trade, a unilateral home tariff reduction has the opposite effects; market size for home firms shrinks implying they move to wide brands produced with less investment in process R&D. I summarize these results in Proposition 3.

**Proposition 3.** With a bilateral or foreign tariff reduction, home firms reduce product innovation and increase process innovation. A home tariff reduction has the opposite effects.

As mentioned earlier, this result is consistent with a concurrent fall in product innovation and rise in technology upgrading of Canadian firms during CUSFTA. It provides a new explanation for the fall in product innovation of US firms due to CUSFTA (Bernard, Redding, and Schott 2006). It explains the rise in product innovation and reduction in scale of Indian firms following home tariff liberalization in the nineties.

3. **THEORETICAL EXTENSION: FIRM HETEROGENEITY**

Section 2 shows how trade liberalization affects product and process innovation in a typical firm. As is well-known, there is substantial firm heterogeneity within industries. Recent empirical work finds innovation responses vary systematically across firms. To explain these differences, I extend Proposition 3 to heterogeneous firms and provide testable predictions regarding trade liberalization and innovation.

As earlier, firms pay an entry cost $f$ to obtain a unit cost draw $c$. The cost draw is no longer deterministic. Firms know the distribution of costs $c \sim G(c)$ defined on the support $[0, c_M]$. They do not observe the realizations before paying the entry cost. Having paid the entry cost, firms observe all cost draws. They decide whether to stay in the market or to exit immediately. No new information is revealed after the decision to stay. If a firm stays, it decides on its process, quantities and product range. In this sub-section, I consider discrete changes in technology for tractability and empirical conformity. This simplifies the analysis without sacrificing richness in model predictions. The only difference from the homogeneous firm case is that the process decision does not

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8 E.g., small Canadian firms lowered product innovation while large Canadian exporters increased product innovation during CUSFTA (Baldwin and Gu 2005).

9 In order to highlight the role of demand, I abstract from within-firm heterogeneity and assume each firm obtains a single cost draw.
involves choosing the level of upgrading. By paying $r\omega$, a firm with initial cost draw $c$ can upgrade its process to $c - \omega(c)$ with $\omega'(c) \leq 0$\footnote{I assume returns to process innovation are increasing in initial productivity which corresponds to the empirical findings of Bustos (2009). In the Appendix, I show the results are valid with decreasing returns as implied by Nocke and Yeaple (2005).}. A firm chooses its production process $\omega$, quantities $(q, q^x)$ and product range $h$ to maximize the following profit function:

$$\max_{\omega, q, q^x, h} \Pi(c) = h[(p - c + 1_{\omega>0}\omega(c))q + 1_x(p^x - c + 1_{\omega>0}\omega(c) - t^x)q^x - 1_{\omega>0}r\omega - r_h]$$

where $1_{\omega>0} = 1$ if a firm invests in process innovation ($\omega(c) > 0$) and $0$ otherwise.\footnote{Here I consider the simple case of the same cost reduction for any firm upgrading its process ($\omega(c) = \omega$ if the firm upgrades). In the Appendix, I provide more general results for $\omega'(c) \neq 0$.} As in Melitz and Ottaviano (2008), firm decisions vary by productivity. The least productive firms exit the home market and the most productive firms produce for both the home and foreign markets. The linear demand system ensures exporters are more productive even though there are no fixed costs of exporting. Optimal choices of process, quantities and products are determined in a manner similar to Section 2. Consequently, I relegate details to the Appendix and proceed to a discussion of the impact of trade liberalization on innovation.

3.1. Trade Liberalization and Export Orientation. Moving from autarky to free trade is once again equivalent to an increase in market size of the home economy. But now the rise in market size differs across firms. Continuing non-exporters do not experience any market expansion. Consequently, they operate at the same scale and do not change their process decisions. Instead, they are adversely affected by tougher competition in the home market (due to a fall in aggregate home market conditions $a$). They respond by cutting back on product lines.

Exporters experience an expansion in market size and engage in greater process innovation. At the same time, they face tougher competition at home. The relative strength of the market expansion and competition effects in determining product innovation depends on export orientation $\theta \equiv q^x/q$. Average export orientation of the home economy ($\bar{\theta}$) is the ratio of total exports to domestic supply of home firms. Let $M^d$ and $M^x$ denote the mass of home firms supplying to home and foreign markets respectively. Then $\bar{\theta} \equiv M^x \int h(c)q^x(c)g(c)dc/M^d \int h(c)q(c)g(c)dc$. The cutoff $\bar{\theta}$ categorizes firms into small and large exporters. By definition, small exporters have
a lower-than-average export to domestic production ratio ($\theta < \bar{\theta}$) while large exporters have a higher-than-average export to domestic production ratio ($\theta \geq \bar{\theta}$).

Small exporters supply predominantly to the home market where competition has become more intense. Market expansion through trade is not enough to undo their loss from worse home market conditions. As a result, small exporters ease cannibalization by cutting back on product lines to counteract the rise in demand elasticities. Large exporters are the big gainers from market expansion. They corner a large fraction of the export market and are able to absorb higher intra-firm cannibalization. Large exporters add more product lines, resulting in a rise in their product innovation.

As earlier, a bilateral tariff liberalization, a fall in foreign tariff or a rise in home tariff expands the market size available to home firms and produces effects similar to free trade. A bilateral tariff liberalization provides bilateral access to markets and acts like an increase in market size for home and foreign firms. A unilateral foreign tariff cut or a unilateral home tariff rise differs in its effects on industry demand conditions at home and abroad but results in similar effects on innovation. With a unilateral foreign tariff cut or home tariff rise, home market conditions deteriorate (i.e. $a$ falls) while foreign market conditions improve (i.e. $a^* - t^*$ rises). Non-exporters face tougher competition at home but experience no market expansion implying they reduce their product lines and do not change their process choice. Exporters experience a market expansion which induces them to engage in more process innovation. Small exporters supply mostly to the domestic market implying they benefit little from better market conditions abroad. They suffer a deterioration in overall market conditions and respond by cutting back on product lines. Large exporters sell mainly in the foreign market and experience an overall improvement in market conditions. Market expansion and improvement in overall market conditions implies that large exporters increase both product and process innovation. These findings are consistent with differences in product innovation among Canadian firms (Baldwin and Gu 2005). Within Argentinean manufacturing, Bustos (2009) finds the expected result that foreign tariff cuts induce exporters to engage in greater product and process innovation, relative to non-exporters. For ease of reference, I summarize the results in Proposition 4.

**Proposition 4.** With a bilateral or foreign tariff reduction, exporters increase process innovation. Large exporters increase product innovation while small exporters and non-exporters reduce product innovation. A home tariff reduction has the opposite effects.
3.2. **Discussion.** Before proceeding to empirics, I briefly discuss my results in the context of related work on multiproduct firms (e.g. Bernard, Redding, and Schott 2006, Mayer, Melitz, and Ottaviano 2009, etc.). This recent literature emphasizes cost considerations to explain stylized facts regarding rise in observed productivity after trade and differences in products sold to different markets. I address a different question: why trade affects product and process innovation differently. I allow firms to explicitly increase productivity through process innovation. The recent literature does not consider process innovation. The focus is on within-firm cost heterogeneity and selection of better products as the driving force for observed increases in productivity. I abstract from within-firm heterogeneity and address process innovation. Though the focus is different, my model has implications for products and productivity of firms.

As in Bernard, Redding, and Schott (2006) and Mayer, Melitz, and Ottaviano (2009), I find that productivities of exporters increase after a bilateral trade liberalization. In my model, productivity increases through process innovation due to higher scale from exports (and not from product selection). Consequently, productivity of non-exporters is not affected. Bernard, Redding, and Schott and Mayer, Melitz, and Ottaviano find instead that all firms show higher revenue-based productivity as they drop their marginal products. I find that the effect of a bilateral trade liberalization on product innovation varies by export orientation. This is similar to Nocke and Yeaple (2005) where product responses differ by firm type. Nocke and Yeaple study the effects of trade liberalization on product choices of firms whose unit costs rise with their product range. They focus on diseconomies of scope from declining span of control in production. I focus on diseconomies through cannibalization of existing sales. Cannibalization is likely to be more important for firm decisions regarding introduction of new product lines within an industry while diseconomies of scope for introduction of products that span multiple industries. For instance, cannibalization will be more relevant when General Electric (GE) decides on the introduction of a new line of products within the consumer appliance industry while diseconomies of scope will be more important when it decides whether to enter a new line of business such as GE-Aviation. Consequently, this paper is complementary to Nocke and Yeaple. My model has a similar structure so it can be extended to incorporate diseconomies of scope in production.
4. DATA SUMMARY: INNOVATION AND TRADE POLICY IN THAILAND

Having detailed the theoretical predictions, I now turn to an empirical examination of the role of trade liberalization in firm innovation. I examine innovation among Thai manufacturing firms during a period of unilateral home tariff changes. This is motivated by availability of innovation data and substantial tariff variation. Starting with an explanation of data sources, I discuss the innovation data and tariff changes in this Section.

4.1. Data. Thai manufacturing data is from the 2004 and 2007 rounds of the Thailand Productivity and Investment Climate Surveys (PICS). These establishment surveys were conducted by The Foundation for Thailand Productivity Institute (FTPI) with technical assistance from the World Bank (see The World Bank [2008] for details).

The 2007 round of the PICS covers 1,043 randomly sampled Thai manufacturing establishments spanning 34 ISIC 4-digit industries. Among these establishments, 944 are incumbents that started operations before 2003. To examine within-firm product and process responses, I focus on incumbents. The distribution of surveyed incumbents by broad industry categories is provided in Table 1. The majority of incumbents belong to Textiles and Garments and Rubber and Plastics.

<table>
<thead>
<tr>
<th>Percentage of Incumbents by Industry</th>
<th>Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>Textiles and Garments</td>
<td>27.7</td>
</tr>
<tr>
<td>Rubber and Plastics</td>
<td>24.9</td>
</tr>
<tr>
<td>Auto Components</td>
<td>10.8</td>
</tr>
<tr>
<td>Food Processing</td>
<td>10.1</td>
</tr>
<tr>
<td>Furniture and Wood Products</td>
<td>9.5</td>
</tr>
<tr>
<td>Electrical Appliances and Components</td>
<td>8.8</td>
</tr>
<tr>
<td>Machinery and Equipment</td>
<td>8.2</td>
</tr>
</tbody>
</table>

Over 53 per cent of the incumbents exported in 2006 and 85 per cent reported making more than one type of product. Among incumbents surveyed in 2007, 426 were interviewed in the 2004 round. These incumbents span 28 different ISIC 4-digit industries. About 60 per cent of these incumbents exported in 2006 and 88 per cent reported making more than one type of product.

The Thai PICS data contain detailed information on innovation responses of these firms, allowing for direct observation of key variables rather than indirect inference through other observables. This is particularly important for the question at hand as product and process innovation

12 In personal communication, the FTPI clarified that most incumbents were not followed due to administrative changes in the survey following budget cuts.
13 To the best of my knowledge, information on changes in product variety and production process are rare. Surveys which include both measures are available for Canada and some European countries (Community Innovation Surveys).
can have similar effects on commonly used variables (e.g. R&D expenditure, inferred firm productivity etc.). Moreover, product and process variables measure both invention and adoption. Adoption is likely to be important among smaller firms (especially in developing countries). It is not reflected in other measures such as patents.

The survey has its limitations. As is standard, most information is available at the establishment level and not at the firm level. To address this issue, I use firm-level variables for the baseline results and supplement with establishment-level findings. A firm is defined as the “company that owns and operates” the surveyed establishment. Establishments can have more than one plant under their control. Over 86 per cent of the establishments have a single plant and 97 percent have a single plant in a given industry. An establishment can be part of a larger firm that owns and operates more than one establishment. About 87 per cent of the establishments are not divisions of larger firms.

4.2. **Innovation Variables.** Innovation measures are constructed as follows. For the baseline results, I proxy for process innovation by firm expenditure on new machinery and equipment in 2005-2006. Purchases of new machinery and equipment (M&E) in 2005-2006 are deflated by market value of M&E in 2006 to account for differences due to capital intensity of firm’s activities. Note that “new” does not refer to M&E that is second-hand, implying this measure embodies new technologies. Among incumbents, 32 per cent do not add any new M&E while the remaining are process innovators with a positive percentage of new M&E. On average, new M&E is 71 per cent of the total market value of M&E in 2006.

While purchases of new M&E captures firm investment in new technologies, it may also include investments in technologies that are already being used by the firm. Consequently, I consider two other measures of process innovation which are more closely related to an improvement in technologies. Each establishment reports the percentage of its M&E less than five years old in 2006 and whether it “introduced new technology that has substantially changed the way the main product is produced” in 2005-2006. On average, 30 per cent of M&E is less than five years old and 46 per cent of incumbent establishments introduce a new process for their main product.

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14 The stylized facts from the CUSFTA experience of Canadian manufacturers hold at both the establishment and the firm level.
For the baseline results, I consider an indicator for product innovation based on data from both rounds of the PICS. A firm is a product innovator (coded as 1) if it increased its product range either by adding a new product and not dropping an old product or by opening a new plant and not closing an old plant. I explain each part in turn. First, product innovation is based on self-reported product changes of firms (and not on counts of product codes). This has the advantage of capturing finer product categorizations which are of interest in studying cannibalization. However, this raises concerns regarding reporting bias based on size of firms. Consequently, primary information is based on direct questions indicating whether the establishment “Developed a major new product line” or “Discontinued at least one product (not production) line” and balance sheet data (containing the main products).

Second, plant openings and closings are included to capture cases where firms make new products in new establishments and drop old products made in other establishments. However, plant openings and closings may pick up cases where firms simply shift an existing product to a new plant or close a plant making a continuing product. This is less likely to be the case since plants within the same industry are mostly in geographically distinct locations, suggesting regional differentiation in product characteristics or marketing. Consequently, I consider plant openings and closings to account for this product differentiation. A potential problem is that locational choices need not entail any product differentiation and may be driven solely by transport cost considerations. To account for this, I exclude opening and closing of plants and find that the product innovation measure changes for only thirteen firms (that did not alter the product range of the establishment but opened a new plant). Key results are similar when plant openings and closings are considered to be distinct from changes in product range.

As a robustness check, I consider two investment based measures of product innovation. First, I proxy for product innovation by promotion expenditure of the firm in 2005-2006. This is motivated by the marketing literature which shows that product introductions entail a rise in marketing expenses (e.g. Gielens and Steenkamp 2004, Quelch and Kenny 1994). Next, I use the number of workers employed exclusively for design innovation/R&D at the establishment in 2006.

Focusing on incumbent firms between 2002 to 2006, Table 2 provides a summary of process innovators (adding new M&E) and product innovators (adding new products or plants). Over a quarter of the incumbents engage in both product and process innovation. Figure 4.1 summarizes

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15 I am grateful to Andy Bernard for pointing this out.
16 Less than two per cent of the establishments have plants belonging to the same industry in the same city or town.
another set of measures for product and process R&D. Panel A shows the distribution of percentage of M&E less than five years old. Almost half the establishments have a quarter or less of new M&E. Panel B plots the distribution of promotion expenditure in 2005-2006. I add one to the promotion expenditure (in Thai Bahts) and take logs so the zero values correspond to zero promotion expenditure. About 35 per cent of incumbents spend nothing on promotion. Half the firms with positive promotion expenditure spend between 7 to 190 thousand USD on promotion in 2005-2006.

**TABLE 2. Prevalence Rates for Product and Process Innovation**

<table>
<thead>
<tr>
<th>Percentage of Incumbents by Innovation Status</th>
<th>Product &amp; Process</th>
<th>Only Product</th>
<th>Only Process</th>
<th>None</th>
</tr>
</thead>
<tbody>
<tr>
<td>28.1</td>
<td>7.5</td>
<td>43.5</td>
<td>20.9</td>
<td></td>
</tr>
</tbody>
</table>

**FIGURE 4.1. Distributions of New M&E and Promotion Expenditure**

4.3. **Thai Trade, Manufacturing and Trade Policy.** In this sub-section, I provide a brief overview of Thai trade, manufacturing and trade policy between 2003-2006.

4.3.1. **Thai Trade and Manufacturing.** During the period under consideration, Thailand’s economy became more outward-oriented. Exports increased by 48 per cent and imports increased by 57 per cent between 2003-2006 (Source: Export-Import Bank of Thailand). Over 75 per cent of Thai exports are manufacturing exports and this share increased slightly from 74.8 per cent in 2003 to 76.6 per cent in 2005. Manufacturing imports increased by about 30 per cent between 2003 to 2006. They continued to account for over two-thirds of all imports. The shares of capital and intermediate goods fell by 8 per cent while the share of consumer goods increased by 66 per cent.
Within manufacturing, Thailand’s major import partners in 2005-2006 were Japan (32%) and the group of East Asian countries (31%) comprising of the ASEAN nations, Hong Kong, Korea and Taiwan (Source: UNCTAD TRAINS). Other major import origin countries include China (13%), the EU-15 countries (10%) and the US (9%). Import shares of the US, EU-15 and Japan show a slight decline while the shares of Asian countries show a slight increase from 2003. Major export partners of Thailand in 2005-2006 were the group of East Asian countries (25%), the European Union (23%), the US (16%) and Japan (10%). Shares of exports to the US and Japan declined while the share of EU increased. The share of exports to East Asian countries increased slightly. In value terms, Asian countries show higher changes in exports and imports.

4.3.2. Thai Trade Policy. During the period under study, Thailand restructured its tariff regime. Tariffs are the main source of trade protection in Thailand and the simple average of applied MFN tariffs for manufacturing declined from 11 per cent in 2003 to 8.7 per cent in 2006/07 (The WTO 2007). Home tariffs were lowered in over a third of the tariff lines. I focus on applied tariff rates as they capture the extent to which tariffs change exporting costs in practice. An applied tariff rate is the actual tariff rate charged on a given import transaction. An applied tariff rate is lower than the bound tariff rate which is the maximum rate to which a country commits itself at the GATT/WTO. Over a quarter of all Thai tariff lines are not bound. Bound rates are considerably higher than applied tariff rates. Applied rates can be changed at any time (up to the bound rates) through executive notifications. Between 2003-2006, the Thai government changed its applied tariff rates in most industries. These changes in applied rates were highly unpredictable implying they can be considered unanticipated policy changes from the perspective of firms (The WTO 2007). Importantly, most of the tariff changes were not a result of broad-based domestic lobbying by firms, rather the changes were influenced by foreign policy ambitions of a newly elected government (Sally and Street 2007). However, there were some anticipated trade policies which may have been influenced by domestic interests. Thailand negotiated several bilateral trade agreements (e.g. with Australia, India, Bahrain). The bilateral agreements were limited in scope as measured by coverage of tariff lines or importance of trading partners (see Tangkitvanich and Onodera 2008). Consequently, unilateral Thai tariff changes constitute the primary trade policy change during the time period under study.

Summary statistics for the percentage fall in effectively applied tariff rates of Thailand and its trading partners are given in Table 3 (see Appendix for details). In the PICS sample, establishments
report the product code (ISIC 4-digit) for their main product only. Consequently, Table 3 summarizes tariff changes for ISIC 4-digit categories of the main product for Thai incumbents. Fall in tariffs refers to change in tariffs from 2003 to their average during 2005 and 2006.

### Table 3. Percentage Fall in Home and Foreign Tariffs

<table>
<thead>
<tr>
<th></th>
<th>Obs</th>
<th>Mean</th>
<th>S.D.</th>
<th>Min</th>
<th>Max</th>
<th>Low</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $\Delta t$ (%)</td>
<td>944</td>
<td>42.3</td>
<td>53</td>
<td>-40</td>
<td>195</td>
<td>5</td>
</tr>
<tr>
<td>Fall in Foreign tariff $\Delta t^*$ (%)</td>
<td>944</td>
<td>2.6</td>
<td>25</td>
<td>-87</td>
<td>90</td>
<td>17</td>
</tr>
</tbody>
</table>

Notes: Low refers to number of industries (out of 28) with absolute tariff change lower than 10%.

As shown in Table 3, Thai tariffs vary much more than foreign tariffs. The standard deviation of home tariffs is twice that of foreign tariffs. Percentage fall in foreign tariffs ranges from −87 to 90 per cent. However, seventeen out of 28 industries experience a change in foreign tariffs of less than ten per cent. I report these as Low tariff change industries in Table 3. Only five industries show low home tariff changes. A visual summary of tariff changes is provided in Figure 4.2 which plots the densities of home and foreign tariff changes. Six industries show a rise in Thai tariffs while the remaining have tariff cuts ranging from 2 to 194 per cent. Foreign tariff changes show a peak near zero while Thai tariff changes reflect sufficient cross-industry variation. Consequently, I focus on Thai tariff changes in the empirical section. There is substantial variation in Thai tariff changes across industries which I exploit in examining the innovation predictions. Given the limited work on developing country firms, these changes present an interesting case study to examine the relationship between trade and innovation.
5. EMPIRICS: IMPACT OF TRADE LIBERALIZATION ON PRODUCT AND PROCESS INNOVATION

This Section outlines an estimation strategy for testing the predicted impact of trade liberalization on product and process innovation. Proposition 4 states that home tariff cuts reduce the relative size of the home market, resulting in lower process innovation among exporters and vice-versa. A lower market size reduces competition at home, resulting in higher product innovation among small exporters and non-exporters but lower product innovation among large exporters. I first test whether fall in market size from home tariff cuts has the innovation implications of Proposition 4 among Thai firms. Then I discuss the empirical results, the role of intra-firm cannibalization and the corresponding responses of Malaysian incumbents.

5.1. Process Innovation. To examine the predicted relationship between Thai tariff changes and process innovation, I consider two different specifications. First, I test whether a home tariff reduction is negatively associated with process innovation of exporters. Second, I test whether home tariffs reduce economies of scale through lower exports per product, resulting in less process innovation.

Let $\Delta \omega$ denote process innovation and $E = 1$ indicate exporters in 2006. Fall in Thai tariffs is denoted by $\Delta t$. For the first method, the estimating equation is

\[
\Delta \omega = \beta_1 \Delta t + \beta_2 \cdot E \cdot \Delta t + Z_{\omega} \xi_\omega + \epsilon_\omega
\]

where $Z_{\omega}$ is a vector of controls. Parameters $\beta_1$ and $\beta_2$ allow the relationship between process innovation and tariff cuts to vary by export status. By Proposition 4 exporters ($E = 1$) lower process innovation with a fall in home tariffs implying $\beta_2 < 0$. A home tariff cut benefits foreign firms at the expense of home exporters who experience a fall in market size available to them. Exports per product of home firms drop and they experience lower economies of scale. This implies exporters reduce process innovation in response to home tariff cuts. As process innovation may be related to tariff cuts for other reasons, I do not emphasize the level relationship between tariff cuts and process innovation. Instead, I focus on the difference in the relationship for exporters and non-exporters. The parameter of interest is $\beta_2$ which is expected to be negative, implying that exporters undertake lower process innovation than non-exporters after a Thai tariff cut.

I estimate Equation (5.1) and test for the expected sign of $\beta_2$. I control for export status to allow the sign of the interaction between export status and tariff cuts to differ from that of export status.
The baseline results are reported in Column (1) of Table 4. Process innovation is proxied by firm’s investment in new Machinery & Equipment in 2005-2006. As this is a censored variable with over 30 per cent of the sample reporting zeros, Equation (5.1) is estimated as a tobit regression. To account for heteroskedasticity, standard errors with clustering on export status are reported for process innovation regressions.

**Table 4. Estimation results: Process Innovation and Tariff Reductions**

<table>
<thead>
<tr>
<th></th>
<th>(1) Coef.</th>
<th>(2) Coef.</th>
<th>(3) Coef.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(S.E.)</td>
<td>(S.E.)</td>
<td>(S.E.)</td>
</tr>
<tr>
<td>Fall in Thai tariff $\Delta t$</td>
<td>0.376**</td>
<td>0.028</td>
<td>0.368**</td>
</tr>
<tr>
<td></td>
<td>(0.070)</td>
<td>(0.138)</td>
<td>(0.049)</td>
</tr>
<tr>
<td>Exporter $\Delta t$ ($\beta_2 &lt; 0$)</td>
<td>-0.457**</td>
<td>-0.248**</td>
<td>Initial process yes</td>
</tr>
<tr>
<td></td>
<td>(0.055)</td>
<td>(0.041)</td>
<td>Industry dummies yes</td>
</tr>
<tr>
<td>Exporter</td>
<td>1.171**</td>
<td>0.292**</td>
<td>First-stage: $\Delta$Export per product</td>
</tr>
<tr>
<td></td>
<td>(0.131)</td>
<td>(0.065)</td>
<td>Fall in Thai tariff $\Delta t$ ($\beta_t &lt; 0$)</td>
</tr>
<tr>
<td>N</td>
<td>914</td>
<td>884</td>
<td>385</td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-1882.953</td>
<td>-560.599</td>
<td>-1405.77</td>
</tr>
</tbody>
</table>

Notes: ** and * denote 1 and 5 per cent significance levels. Columns 1, 2 and 3 use firm’s new machinery and equipment purchases in 2005-6, indicator for establishment’s new process in 2005-6 and percentage of establishment’s machinery and equipment less than 5 years old in 2006 as dependent variables respectively. Column 1 includes export status in 2006 and a constant on the RHS. Column 2 contains firm characteristics, import duty reduction and industry dummies on the RHS. Column 3 contains initial process variables and industry dummies on the RHS. Full results are given in the Appendix.

As expected, Column (1) of Table 4 shows process innovation of exporters is negatively related to tariff reductions at home i.e. $\beta_2 < 0$. Exporters engage in less process innovation than non-exporters after a fall in Thai tariffs. This finding is reiterated by Column (2). To get closer to the theoretical concept of process innovation, Column (2) of Table 4 reports results for a different process innovation measure that indicates whether the establishment introduced a new production process for its main product. This is a binary dependent variable so I estimate Equation (5.1) as a probit regression. As expected, Thai tariff reductions are negatively associated with process innovation of exporters. Moreover, process innovation of non-exporters does not have a significant relationship with tariff reductions at home i.e. the coefficient on Thai tariff cuts ($\beta_1$) is not statistically different from zero in Column (2)\(^{17}\).

These baseline results provide support for the process innovation implication of Proposition 4. I proceed to examining whether a tariff-induced rise in exports per product is positively related to

\(^{17}\) In fact, $\beta_1$ is statistically insignificant when additional controls are added to the specification in Column (1) as shown in Table 6 of the Appendix.
process innovation. To test this relationship, I use information on change in exports per product \((\Delta E)\) of incumbent establishments between 2002 to 2006. Change in exports per product \((\Delta E)\) is a measure of percentage rise in average exports per product from 2002 to 2006. Instead of Equation (5.1), I estimate the following instrumental variable (IV) regression:

\[
\Delta \omega = \beta \omega \Delta E + Z' \omega \xi + \epsilon \omega \quad \Delta E = \beta t \Delta t + Z' e \zeta + \epsilon e
\]

where \(Z_\omega\) and \(Z_e\) are controls including initial process characteristics and industry effects (as in Branstetter 2006 and Lileeva and Trefler 2007). The RHS includes change in exports per product \((\Delta E)\) which is instrumented with home tariff reductions \((\Delta t)\). As pointed out by Lileeva and Trefler (2007), this approach identifies process innovation from exporting for firms whose exports per product responded to tariff changes.

Column (3) of Table 4 summarizes key results for Equation (5.2) using percentage of establishment’s machinery and equipment less than five years old as the dependent variable. This variable ranges from 0 to 100 so Equation (5.2) is estimated as an IV-tobit regression. As expected, a home tariff reduction is negatively related to exports per product \((\beta_t < 0)\). Instrumenting with tariff reductions, I find higher exports per product are associated with more process innovation \((\beta_\omega > 0)\) implying economies of scale through trade is a driving force for investment in process R&D.

5.1.1. Robustness. In the Appendix, I examine robustness of key results for process innovation by considering different control and process variables and endogeneity of tariff cuts.

To account for heterogeneity across firms, Tables 6 and 7 include commonly used proxies for firm characteristics such as initial firm size (measured by sales in 2001), current size (measured by number of workers in 2006), foreign ownership, number of plants and initial productivity. Initial productivity is based on two distinct methods, the control function approach of Ackerberg, Caves, and Frazer (2006) and total factor productivity estimation using factor rewards as instruments (see Appendix for estimation details). The key relationship between process innovation of exporters and Thai tariff cuts continues to be negative. Process innovation is positively related to firm size.

Following Amiti and Konings (2007), I control for import duty changes between 2002 and 2006 for each 4-digit ISIC industry. A fall in import duty on capital goods has the expected positive sign but is statistically insignificant in four out of five specifications. Trade in inputs was already

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18 Quantities are not reported in PICS 2007. I use sales data and note that the comparative static predictions are similar for sales and quantities.
substantially liberalized in Thailand by 2002. A majority of the firms report paying duties of less than 5 per cent and about 75 per cent paid less than 6 per cent on imported inputs. The average decline in import duties on machinery and equipment is 2.6 per cent between 2002 and 2006. Consequently, the statistical insignificance may be due to low import duties on inputs and low variation in duties during the time period under study. Controlling for changes in import duties and other tax rates (excise duties, sales tax, corporate tax) does not alter key results.\footnote{I omit these results for brevity. All unreported results are available upon request.}

A classic literature considers the role of international technology transfer in productivity improvement. To account for differences in relations with foreign firms, I include indicators for whether the firm learned new technology from a client MNC and whether it participated in licensing/training/quality certification programs provided by a client MNC. Firms that learn new technologies from MNCs spend more on new machinery and equipment. However, mere participation in MNC programs does not increase technology spending.

Following \cite{Manova2009}, I account for differences in credit availability by including an indicator for whether the firm needed a loan in the initial period. Further, I control for time-invariant differences in innovation across industries by including broad industry dummy variables. The industry dummies are based on an industrial categorization specific to Thailand and have the same degree of fineness as 2-digit ISIC categories. Controlling for loan requirement and industry effects does not alter the key findings.

I further examine the role of Thai tariff cuts by considering the difference in process innovation before and after the Thai tariff cuts for each firm. In particular, the dependent variable indicates whether firms increased their purchases of new Machinery and Equipment (deflated by replacement value of all M&E) in period 2006 relative to period 2002. This captures whether firms changed the intensity of investment in technology. Column (2) of Table\footnote{I omit these results for brevity. All unreported results are available upon request.} shows that exporters respond to Thai tariff cuts by engaging in lower process innovation relative to non-exporters.

Finally, I examine the issue of endogeneity of tariffs in the process innovation estimation. Following \cite{GrossmanHelpman1994}, I exploit the richness of this dataset to construct measures indicating the influence of industries on Thai trade policy. The survey records whether firms are members of a chamber or association that engages in lobbying governments or in providing support for export and import activities. Firms provide a rating (from 0 to 4) of the value of these activities with 0 denoting no value and 4 denoting “critical value” to the firm. With this information,
I construct measures of industry-specific value of lobbying and export/import support in 2002 and 2006 separately. Using these association activity variables as instruments, I test for endogeneity of tariff variables in the baseline estimation of Equation (5.1). Column (2) of Table 11 in the Appendix shows that the null of exogeneity in the Smith-Blundell test cannot be rejected at conventional levels. This is not surprising in light of the view that the Thai tariff cuts were unanticipated and motivated mainly by foreign policy considerations (see Sally and Street 2007). Moreover, Lileeva and Trefler (2007) also find that endogeneity does not pose a problem when studying the relationship between bilateral tariff cuts of CUSFTA and innovation of Canadian firms. They point out that tariffs may be endogenous to industry-level variables but not to firm-level innovation.

5.2. **Product Innovation.** According to Proposition 4, small exporters and non-exporters increase product innovation while large exporters reduce product innovation to ease intra-firm cannibalization after a home tariff reduction. To test this relationship, I consider branding status and adapt the reduced form estimation of Baldwin and Gu (2004) and Bernard, Redding, and Schott (2006) to account for the disparate impact of tariff changes across firms due to brand effects.

Intra-firm cannibalization is expected to play a role for firms that differentiate their products through branding. In fact, Hui (2004) estimates demand returns to product variety and finds that “the threat of cannibalization is indeed imminent for branded multiproduct firms” but firms whose brand value is yet to be established do not face the threat of cannibalization. Consequently, I focus on the relationship between home tariff reductions (Δt) and product innovation of firms with branded products relative to firms without branded products. I observe whether firms brand their products and define \( B = 1 \) if a firm has a brand and 0 otherwise. About 47 per cent of incumbents brand their products while the remaining 53 per cent have no brand. Let \( Δh \) denote product innovation and \( ES \) denote export share. I include interactions of export share with tariff changes \( Δt \) as RHS variables and estimate Equation (5.3) given below:

\[
Δh = β_1 Δt + β_2 (ES \cdot Δt) + β_3 (B \cdot Δt) + β_4 (B \cdot ES \cdot Δt) + Z_\text{firm} \tilde{ζ}_h + \epsilon_h
\]  

---

20To examine the suitability of these instruments, I consider the correlations between the instruments, tariff cuts and process innovation. Table 11 in the Appendix shows that the instruments are reasonably correlated with tariff cuts but not with process innovation. Following Bollen, Guilkey, and Mroz (1995), the instruments can be considered valid as including them in Equation (5.1) does not significantly increase the likelihood value. Test statistic for validity of instruments is provided in Column (2) of Table 12 in the Appendix.

21For readers surprised by the richness of variables, Thailand has more to offer (such as the “exercise behavior survey” and the “sport played and sport watching behavior survey”).
where \( Z_h \) is a vector of controls. Among firms making branded products, small exporters and non-exporters are expected to increase product innovation (\( \beta_3 > 0 \)) while large exporters are expected to cut back on product innovation (\( \beta_4 < 0 \)) to ease intra-firm cannibalization. Consequently, I test whether \( \beta_3 > 0 \) and \( \beta_4 < 0 \) as implied by Proposition 4.

I interact tariff changes with export shares to allow the slopes to vary by export orientation. Here export orientation is defined in terms of share in total supply \( q^x/(q + q^x) = \theta/(1 + \theta) \) instead of \( q^x/q = \theta \). This avoids the problem of dealing with zero domestic supply. The mean export share is 33 per cent of sales and sixty per cent of incumbents exported in 2006. This captures the stronger theoretical result that the relationship between home tariff cuts and product innovation is monotonic in export share. Interacting tariff reductions with export shares also avoids sensitivity problems associated with cutoffs for large exporters.

Column (1) of Table 5 presents results for Equation (5.3) using the product innovation indicator with 1 denoting increased product range and 0 denoting decreased or did nothing to the product range. As the indicator is a binary variable, Equation (5.3) is estimated as a probit regression. For firms with branded products, I find that lower home tariffs are positively associated with product innovation of non-exporters and small exporters (i.e. \( \beta_3 > 0 \)) but negatively associated with product innovation of large exporters (i.e. \( \beta_4 < 0 \)). Column (2) of Table 5 shows the results continue to hold after controlling for branding, export shares and industry effects. Columns (3) and (4) reiterate these findings by considering two investment based measures of product innovation. Column (3) uses promotion expenditure as the LHS variable in Equation (5.3). As 35 per cent of the firms do not spend on promotion, Equation (5.3) is estimated as a tobit regression. Column (4) proxies product innovation by the number of design workers. Only a quarter of the sample employs any design workers so tobit estimates are reported in Column (4). In each case, I find that firms selling branded products continue to show a positive relationship between investment in product innovation and Thai tariff reductions at low levels of export shares and a negative relationship at high levels of export shares. To account for heteroskedasticity, standard errors are clustered by brand and export status in the product innovation regressions.

5.2.1. Robustness. I consider different control and product variables to highlight the robustness of key results for product innovation. I also examine endogeneity of tariffs. Details are in the Appendix and a brief summary is given here.
TABLE 5. Estimation results: Product Innovation, Brands and Tariffs

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $\Delta t$</td>
<td>$-0.455^{**}$</td>
<td>$-0.303$</td>
<td>$-1.978$</td>
<td>$-1.469$</td>
<td>(0.102)</td>
</tr>
<tr>
<td>Export share $\Delta t$</td>
<td>$0.626^{**}$</td>
<td>$0.506^{**}$</td>
<td>$-3.429^{**}$</td>
<td>$2.169$</td>
<td>(0.183)</td>
</tr>
<tr>
<td>Brand $\Delta t$</td>
<td>$\beta_3 &gt; 0$</td>
<td>$0.870^{**}$</td>
<td>$0.718^{**}$</td>
<td>$4.086^{**}$</td>
<td>$3.338^*$</td>
</tr>
<tr>
<td>Export share $\cdot$ Brand $\Delta t$</td>
<td>$\beta_4 &lt; 0$</td>
<td>$-0.659^*$</td>
<td>$-0.629^+$</td>
<td>$-1.526^*$</td>
<td>$-5.708^*$</td>
</tr>
<tr>
<td>Export share</td>
<td></td>
<td>$0.130$</td>
<td>$7.214^{**}$</td>
<td>$3.989^{**}$</td>
<td>(0.150)</td>
</tr>
<tr>
<td>Brand</td>
<td></td>
<td>$0.126$</td>
<td>$2.385^+$</td>
<td>$2.303^{**}$</td>
<td>(0.168)</td>
</tr>
<tr>
<td>Intercept</td>
<td></td>
<td>$-0.379^{**}$</td>
<td>(0.042)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td></td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
<td></td>
</tr>
<tr>
<td>N</td>
<td></td>
<td>416</td>
<td>416</td>
<td>944</td>
<td>944</td>
</tr>
<tr>
<td>Log-likelihood</td>
<td></td>
<td>$-262.182$</td>
<td>$-260.015$</td>
<td>$-2513.239$</td>
<td>$-1099.372$</td>
</tr>
</tbody>
</table>

Notes: $^{*}$ and $^{**}$ denote 1 and 5 per cent significance levels. The dependent variable is an indicator for firm’s product expansion in 2005-6 in Columns 1 and 2. Columns 3 and 4 use firm’s promotion expenditure in 2005-6 and number of design workers in the establishment during 2006 respectively. Full results with controls are given in the Appendix.

Tables 8 and 9 in the Appendix show that results for Equation (5.3) are robust to using additional control variables such as foreign ownership, MNC licensing/training/quality certification programs, firm size, initial productivity etc. In line with Manova (2009), I find a higher probability of product innovation among firms experiencing lower credit constraints. Following Goldberg, Khandelwal, Pavcnik, and Topalova (2008), I control for import duty reductions on intermediate goods and find that key results regarding tariff changes and innovation are unchanged. Firms experiencing larger import duty reductions engage in higher promotion expenditure. An unexpected result is that these firms employ fewer design workers. This may be due to substitution into materials rather than design workers. A caveat in interpreting these results is that intermediate trade was practically duty-free already so there is not much variation in import duties across industries and time.

As earlier, I consider the difference in product innovation before and after the Thai tariff cuts. I focus on promotion expenditure as a proxy for product innovation. In particular, the dependent variable indicates whether firms increased their promotion expenditure (deflated by total sales) in period 2006 relative to period 2002. Column (4) of Table 8 shows that branded firms continue to
respond to Thai tariff cuts as predicted by the theory. Small exporters and non-exporters increase investment in product innovation while large exporters reduce product investment.

Finally, I examine the issue of endogeneity of tariffs in the product innovation estimation. Using the association activity variables as instruments for tariff variables in Equation (5.3), Column (1) of Table 11 in the Appendix shows that the null of exogeneity cannot be rejected for the baseline estimation.

5.3. Discussion. In the remainder of this Section, I briefly summarize the empirical results. Then I discuss the role of intra-firm cannibalization and the responses of Malaysian incumbents to Thai tariff cuts.

5.3.1. Quantitative and Qualitative Summary. To assess the role of trade liberalization in innovation, I provide quantitative interpretations of the estimated effects on innovation. Tariff changes are quantitatively important in explaining variation in each type of innovation. From Table 4, a 1 per cent Thai tariff cut reduces exports per product by 0.74 per cent and process innovation (measured by new M&E as a percentage of market value of M&E) by 0.46 per cent for exporters, relative to non-exporters. For product innovation, I focus on interpreting responses to the average Thai tariff cut in Column (1) of Table 5. With the average reduction, a non-exporter with branded products has a 118 per cent higher probability of engaging in product innovation than a non-exporter without branded products. An exporter supplying only to the foreign market has a 15 per cent lower probability of engaging in product innovation if it makes branded products rather than unbranded products.

These results show that the theoretical relationship between tariff changes and innovation implied by Proposition 4 is empirically relevant. Home tariff cuts lower process innovation of exporters. Brand effects imply a negative relationship between Thai tariff reductions and product innovation for large exporters but a positive relationship for small exporters and non-exporters. It is reassuring that the implied tariff and innovation relationship finds empirical support even though I focus only on incumbents (which reduces the contrast between exporters and non-exporters).

5.3.2. Intra-firm Cannibalization. A remaining question is whether intra-firm cannibalization is at work in explaining these effects. The first piece of evidence is that branded and unbranded firms
show different product innovation responses to trade liberalization. The second piece of evidence is that demand estimates for Thai manufacturing establishments indeed show a negative relationship between demand for a given product and its other products. I discuss this direct empirical evidence for intra-firm cannibalization briefly.

In the Appendix, I estimate demand for the main product of an establishment as a function of its price, aggregate demand for all products in the industry and demand for other products of the establishment. Following Foster, Haltiwanger, and Syverson (2008), prices are instrumented with supply-side variables (firm-specific productivity). I use both observable productivity measures and unobservable productivity measures (TFPs from instrumental variables regression and Ackerberg, Caves, and Frazer 2006/Doraszelski and Jaumandreu 2007 productivities). I extend Foster et al. by considering demand for other products as a determinant of demand for the main product of an establishment. Demand for other products is instrumented with product R&D costs \( r_h \).

Considering different specifications, I find that demand for the main product of an establishment falls with a rise in demand for its other products. On average, a 1 percent rise in consumption of other products lowers demand for the main product by 0.1 percent. For multiproduct firms (selling more than one product), the average elasticity is 0.32. Thus, intra-firm cannibalization is directly supported for Thai establishments. This provides promising evidence in favor of the role of intra-firm demand linkages in firm decisions.

5.3.3. Malaysian Response to Thai Tariff Changes. As an external validity check of the theory and empirical results for Thailand, I examine how Malaysian firms responded to Thai tariff cuts. As mentioned earlier, detailed firm-level data containing exporting and innovation data is rare so I focus on Malaysia for which comparable establishment-level data is available. Malaysia, Thailand and Indonesia together form the ASEAN growth triangle which has a strong emphasis on intra-triangle trade. Given the size similarity of these countries, it is reasonable to expect firms in Malaysia to respond to Thai tariff cuts. A Thai tariff cut lowers the market size available to Thai exporters but increases the market size available to Malaysian exporters. Consequently, I expect to find Malaysian firms responding to Thai tariff cuts in exactly the opposite direction as Thai firms. In the remainder of this Section, I examine distinct theoretical predictions from the Malaysian side.

\(^{23}\)Data is available for only one round so sales and innovation variables are based on establishment-level data from the 2007 round of the Malaysian PICS. Further details are in the Appendix.
Detailed results are provided in the Appendix and key findings for Malaysian firms are summarized here.

First, I examine whether Malaysian exporters gained market size in response to Thai tariff cuts. Table 13 in the Appendix shows that exporters show a significantly higher sales response to Thai tariff cuts, compared to non-exporters. These results are robust to controlling for firm characteristics (e.g. initial sales and size) and other changes during the period (e.g. import duties and tax rates etc.). Second, I examine whether innovation patterns of Malaysian incumbents are consistent with the theory. An increase in market size from Thai tariff cuts induces Malaysian exporters to invest in greater process innovation. Columns (1) and (2) of Table 14 in the Appendix show that Malaysian exporters respond to Thai tariff cuts by undertaking greater process innovation than non-exporters. Regarding product innovation, I expect to find an increase in product innovation among large exporters and a drop among small exporters and non-exporters. Large exporters are able to overcome tougher competition from a bigger market by capturing a higher share of the Thai market. They can absorb higher cannibalization from product innovation and expand their product range. Small exporters and non-exporters are unable to overcome the loss in profits from tougher market conditions in Malaysia. They cut back on product lines to ease intra-firm cannibalization. As earlier, I test this prediction by comparing incumbents making branded products with incumbents making unbranded products. As expected, Column (3) of Table 14 in the Appendix shows higher investment in product innovation at high levels of export shares and lower investment at low levels of export shares among branded incumbents.

6. CONCLUSION

This paper provides a multiproduct linear demand model to study the impact of trade liberalization on product and process innovation. I introduce brand differentiation and show that intra-firm cannibalization distinguishes product and process innovation.

A firm’s new product cannibalizes its old products more than products of other firms. Testing directly for demand linkages within Thai brands, I show that intra-firm cannibalization is an empirically important feature. When firms face intra-firm cannibalization, product innovation acts as an instrument to ease import competition. This has consequences for the effects of trade on product innovation. Unlike product innovation, process innovation does not produce cannibalization effects. Instead, it lowers the cost of making a product and encourages its production. When firms
enjoy economies of scale, process innovation and export opportunities reinforce each other. This has consequences for the effects of trade on process innovation.

Trade provides an opportunity to supply to a larger market. At the same time, trade makes competition fiercer and firms are faced with higher demand elasticities. Market expansion results in greater process innovation through economies of scale. On the other hand, tougher competition and adjustment of multiproduct firms to cannibalization results in lower product innovation. At the individual level, large exporters get a sufficient boost in market size to outweigh the deterioration in product market conditions at home. Large exporters engage in greater product innovation at the expense of other firms. Process innovation remains unaffected among non-exporters but increases among exporters as they increase their production runs to supply to the foreign market.

In the empirical analysis, I confirm these responses for incumbent Thai firms between 2002-2006. Thai exporters experiencing a tariff-induced rise in scale engage in greater process innovation. Brand effects interact with export orientation to ensure incumbents have the predicted product innovation responses to Thai tariff changes. Comparing innovation responses of Thai and Malaysian firms, it is remarkable that Malaysian exporters respond in exactly the opposite way to Thai tariff cuts. This highlights the expected differences in innovation responses due to a foreign tariff cut as opposed to a home tariff cut.

Trade has conflicting effects on within-firm variety and productivity. This paper takes initial steps to unbundle the relationship between trade and innovation. I examine the role of intra-firm demand linkages in distinguishing product and process innovation. Moving beyond the standard channel of economies of scale, I show that trade affects innovation through the new channel of intra-firm cannibalization. This highlights how import competition affects innovation and explains why trade affects product and process innovation differently. However I do not address how firms adjust between trading equilibria. Future theoretical work and empirical studies based on longer panels can provide more insight into this issue.

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Appendix A. Theoretical & Empirical Results

A.1. CES and Logit Preferences: Invariance of Innovation to Trade Liberalization. I introduce process innovation in the standard multiproduct Krugman-Melitz setting with nested CES preferences. In this setup, innovation is invariant to trade liberalization. A similar result holds with nested Logit preferences.

A.1.1. Consumers. Consider the same economic structure as in Section 2. The only difference is that the utility function has a nested CES form of Allanson and Montagna (2005).

\[ U \equiv (\int q_j^{(\sigma-1)/\sigma} d\sigma)^{\sigma/(\sigma-1)} \quad q_j \equiv (\int q_j^{(\epsilon-1)/\epsilon} d\epsilon)^{\epsilon/(\epsilon-1)} \quad \epsilon > \sigma > 1 \]

Let \( Q \equiv U \). Then the inverse demand for product \( i \) produced by firm \( j \) is

\[ p_{ji} = IQ^{1-\sigma} q_j^{\epsilon-\sigma} q_j^{-1/\epsilon} \]

The parameter \( \sigma \) captures the degree of across-firm substitutability while \( \epsilon \) captures the degree of within-firm substitutability. Let \( \gamma \equiv \epsilon - \sigma \). Then \( \gamma \) captures the degree of cannibalization with \( \gamma = 0 \) implying no cannibalization. When \( \gamma > 0 \), there is intra-firm cannibalization.

A.1.2. Firms. I start with homogeneous firms. The process innovation FOC is similar to Section 2,

\[ c'(\omega)(q + \tau q^\alpha) = r_\omega \]

where \( \tau \) is an iceberg transport cost. Optimal price of a product supplied to the domestic and export markets are \( p = \sigma c/(\sigma - 1) \) and \( p^x = \sigma \tau c/(\sigma - 1) \) reflecting the usual CES property of constant markups.\(^{25}\) Optimal product range \( h \) is given by

\[ (p - c)q + [p^x - \tau c]q^x - r_\omega \omega - r_h + h(q(\partial p/\partial q_j)(\partial q_j/\partial h) + q^x(\partial p^x/\partial q_j)(\partial q_j^x/\partial h)) = 0 \]

Cannib. Effect

With CES preferences, the rate of cannibalization from total firm quantity \( q_j \) is constant and given by \( (\partial p/\partial q_j)q_j/p_{ji} = -\gamma/\epsilon \). The reader may verify that product innovation \( h \) directly affects profits through cannibalization (since \( \partial h/\partial \gamma \neq 0 \)) while process innovation does not.

\(^{25}\) I assume a firm can anticipate the effect of its decisions on its own products. Allanson and Montagna (2005) and Agur (2007) implicitly assume that a firm prices each of its products separately, implying \( p = \epsilon c/(\epsilon - 1) \). I note that my result regarding insensitivity of innovation choices is valid even when this pricing strategy is considered.
A.3. **Product and Process Innovation with Trade Liberalization.** CES preferences imply constant markups and a constant cannibalization rate $\gamma$. This results in the following quantity per product $q + \tau q^*$:

$$\frac{1}{\varepsilon - 1} [\varepsilon(\omega)(q + \tau q^*)] - r_\omega \omega = r_h$$

(A.2)

First, note that firm scale $q + \tau q^*$ and hence process innovation does not depend on intra-firm cannibalization $\gamma$. Second, Equation (A.2) fixes scale and process innovation implying they are invariant to trade liberalization.

In a Krugman economy (with symmetric firms), free entry implies $h = f(\varepsilon - \gamma - 1)/\gamma c(q + 1, \tau q^*)$. Unlike process innovation, product innovation cannibalizes directly and indirectly as $dh/d\gamma < 0$. As with process innovation, product innovation is also unaffected by trade liberalization. For completeness, I note that in a Melitz economy with fixed exporting costs $f_x > 0$ and heterogeneous firms, exporters increase their product range after trade liberalization but process innovation continues to be unresponsive as shown earlier. These results are summarized in a Proposition below.

**Proposition.** In a Krugman-Melitz economy, trade liberalization has no impact on process innovation. In the absence of fixed exporting costs, trade liberalization has no impact on product innovation either.

This result is similar to Atkeson and Burstein (2007) and Desmet and Parente (2008) for process innovation in single-product firms. They do not consider process innovation but find process innovation is invariant to trade liberalization for single product firms in the absence of fixed exporting costs (See Bustos (2005) and Bas (2008) for a focus on exporting costs in innovation). Finally, the reader may verify that innovation is invariant to trade liberalization when the standard multiproduct nested Logit demand of Anderson, De Palma, and Thisse (1992) is considered instead (see pp. 250). The reason is similar: markups and the rate of cannibalization are exogenously fixed by taste for diversity in products and brands. This is not surprising given the close relationship between the logit and CES framework (see Verboven 1996) for an equivalence relationship. 

**A.2. Multiproduct Linear Demand Model.**

**Assumption 1.** $\delta > (L + L^*)c^2 \max\{2, 1 + r_h/r_\omega\}/4r_\omega \omega$ and $\alpha > c + 2(\gamma f / L)^{1/2}, 2\eta^{1/2}$.

The first condition ensures firms produce positive quantities for the home market. The second condition ensures consumption of both homogeneous and differentiated goods in equilibrium, as in Melitz and Ottaviano (2005).

**Lemma.** Under Assumption 1, all firms produce the same product range for the home and foreign markets i.e, $h = h^*$. Let $h$ be the common product range sold to both markets, $h^d$ be the product range sold only to the home market and $h^o$ be the product range sold only to the export market. I examine whether an interior solution with positive $h^d$ or $h^o$ constitutes an equilibrium. The first case with both $h^d, h^o > 0$ is immediate. A firm can re-organize part of its production (with an inferior process) to the product range with a better process. This will save on duplication of $r_h$ costs and will weakly increase profits due to better technology. For the remaining two cases with only one of $h^d$ or $h^o$ greater than zero, I sketch the proofs below. Note that the proof does not require symmetry of Home and Foreign ($L^*$ need not equal $L$).

**Claim 1.** If $h^d, q^* > 0$ then process for products sold to both markets is better than process for products sold only to the domestic market ($\omega > \omega^d$).

**Proof.** Suppose $h^d > 0$ and a firm starts to export some $h^o \leq h^d$ of this product range to the foreign market. For brevity, let $n$ denote $\omega^{1/2}$. Then the net gain in profits is

$$\Delta \Pi = h^o (p^o - (1 - n^d)c - t^*)q^o - \frac{\gamma}{L} h^o q^o h q^* = h^o q^o [\frac{2\delta}{L^*} q^* - (n - n^d)c] - \frac{\delta + \gamma h^o}{L^*} q^o$$
If \( n \leq n^d \) then the term in curly brackets is positive, implying \( h^d \) and \( q^d \) can be set to yield a positive gain. Thus, for \( h^d > 0 \) to be an equilibrium, it must be the case that \( n > n^d \) so that exporting from the \( h^d \) range does not increase profits further. A similar argument applies for \( h_o > 0 \).

\[ \square \]

Claim 2. If \( q, q^* > 0, h^d = h^o = 0. \)

Proof. I show that a non-trivial solution (with \( q, q^* > 0 \) and \( h^d > 0 \)) is not an equilibrium. From the FOCs for \( q \) and \( q^d \), we find that \((\delta / L)(q - q^d) = c(n - n^d) / 2. \) This yields the following relationships:

\[
(A.3) \quad (q + q^*) = \frac{\delta}{L} (q - q^d) / (c^2 / 4r_\omega) + q^d \quad q^* = \left( \frac{\delta}{L} - \frac{c^2}{4r_\omega} \right) (q - q^d) / (c^2 / 4r_\omega)
\]

From the FOCs for \( h \) and \( h^d \), we know that \( \delta (q^2 / L + (q^*)^2 / L^*) - (c^2 / 4r_\omega)(q + q^*)^2 = r_h \) and \([\delta / L - (c^2 / 4r_\omega)](q^d)^2 = r_h. \) Adding and subtracting \( \delta(q^2_d - 2qq^d) / L \) on the LHS of each equation, we get

\[
\frac{\delta}{L^*} (q - q^d)^2 \left( \frac{\delta - c^2}{4r_\omega} \right) (\delta - (L + L^*)c^2 / 2r_\omega) (c^2 / 4r_\omega)^{-2} = 0
\]

Consequently \( q = q^d \) which gives us \( q^* = 0 \) from Equation \((A.3)\). Thus \( h^d > 0 \) cannot be an equilibrium. A similar argument applies for \( h^o > 0. \)

\[ \square \]

Proposition. Starting from \( t = t^* \), a fall in foreign tariffs \( t^* \) and a rise in home tariffs \( t \) increase the size of the home economy.

Proof. Equilibrium outcomes of the home country with trade are given by equilibrium outcomes of the home country in autarky when its market size is set at \( sL \) (instead of \( L \)). The size factor is \( s = (1 + \theta)^2 / (1 + \theta^2) \) and I show that \( s \) is negatively related to \( t^* \) but positively related to \( t \).

For this, I first determine \( \theta \). From the FOCs for \( q \) and \( q^* \), \( \theta = [a^* - t^* - c(\omega)] / [a - c(\omega)]. \) Let \( y \equiv q + q^* \) be the total quantity per product. Then industry-wide demand conditions are given by:

\[
(A.4) \quad a = c + 2y \left[ \left( \frac{\delta + \gamma h}{L} \right) \frac{1}{1 + \theta} - \frac{c^2}{4r_\omega} \right] \quad a^* = c + t^* + 2y \left[ \left( \frac{\delta + \gamma h}{L} \right) \frac{\theta}{1 + \theta} - \frac{c^2}{4r_\omega} \right]
\]

and the analogous expressions for the foreign firms. Along with the FOCs, Equation \((A.4)\) provide six equations in six unknowns \( a, a^*, \theta, \theta^*, y, y^*, h \) and \( h^*. \) I show that \( d\theta / dt^* < 0 \) and \( d\theta^* / dt^* > 0 \) for any pair of non-prohibitive tariffs \( t = t^* > 0. \)

The ZPC condition gives \( y^2 = \frac{r_h}{L^*} / (\delta / sL - c^2 / 4r_\omega) \) and the FE condition gives \( h^2 = sL^* / \gamma y^2. \) This implies the following comparative statics:

\[
\frac{1}{y} \frac{dy}{dt^*} = \frac{1}{2s} (\delta / sL) - (c^2 / 4r_\omega) \frac{ds}{dt^*} \quad \frac{1}{h} \frac{dh}{dt^*} = -\frac{1}{y} \frac{dy}{dt^*} + \frac{1}{2s} \frac{ds}{dt^*}
\]

Totally differentiating industry-wide demand conditions (Equation \((A.4)\), I substitute for the above expressions and solve for \( d\theta / dt^* \) and \( d\theta^* / dt^* \). Evaluating at \( t = t^* > 0 \) yields a symmetric solution with \( \theta \in [0, 1) \) and

\[
\frac{d\theta}{dt^*} = -\frac{D_x + B}{(D_x + B)^2 - (D - B)^2} \quad \frac{d\theta^*}{dt^*} = \frac{D - B}{D_x + B} \quad \frac{d\theta}{dt^*}
\]

\[26\text{See } \text{Dhingra and Morrow } (2008) \text{ for scaling properties of the linear demand model.}\]
where \( B \equiv (\delta + \gamma h)/L(1 + \theta)^2 \) and
\[
D \equiv \left[ \frac{\delta}{L(1 + \theta)} - \frac{c^2}{4r_\omega} \frac{\delta}{sL - c^2/4r_\omega} \right] \left[ \frac{\gamma h}{L} \frac{1}{1 + \theta} \left( \frac{1}{1 + \theta} + \frac{1}{1 + \theta^2} \right) \right],
\]
\[
D_s \equiv \left[ \frac{\delta}{sL - c^2/4r_\omega} \right] \left[ \frac{\gamma h}{L} \frac{1}{1 + \theta} \left( \frac{1}{1 + \theta} + \frac{1}{1 + \theta^2} \right) \right].
\]

It may be shown that \( D - B < 0, D_s + B > 0 \) (so that \( D_s + B - (D - B) > 0 \) and \( D_s + D > 0 \) implying \( d\theta/dt^* < 0 \) and \( d\theta^*/dt^* > 0 \). We have now established that \( d\theta/dt^* < 0 \) and \( d\theta^*/dt^* > 0 \). A direct corollary is that a bilateral trade liberalization yields \( d\theta/dt = -(1 + \theta)^2(2(\delta + \gamma h)/L - \omega^2/4) \). \( \left[ \frac{\delta}{sL - c^2/4r_\omega} + \frac{\gamma h/L}{1 + \theta^2} \right]^{-1/2} < 0 \). Differentiating Equation A.4, the reader may verify that \( da/dt^* = 2y(D - B)(d\theta/dt^*) > 0 \) and \( da^*/dt^* = 2y^*(D^* - B^*)(d\theta^*/dt^*) < 0 \).

\[\square\]

A.3. Heterogeneous Firms. With firm heterogeneity, firm choices are determined in a manner similar to Section 2. The only difference arises from process innovation being a discrete choice. For brevity, firm’s exporting and process choice is denoted by \((x, \omega)\). Then a firm adopting strategy \((x, \omega) = (0, 1)\) chooses not to export but chooses to engage in process innovation and earns profit \( \Pi_{01}(c) \). A firm that is indifferent between strategies \((x, \omega)\) and \((x', \omega')\) is denoted by \( C_{x\omega,x'\omega'} \). For instance, a firm with initial cost \( c_{00,01} \) is indifferent between strategies \((0, 0)\) and \((0, 1)\). With this notation in hand, I provide a brief summary of firm decisions. I consider the interesting case where \( c - \omega(c) \geq 0 \) (so that producing differentiated goods entails real resources) and \( \Pi_{0\omega}(0) \geq \Pi_{00}(0) \) (so that the most productive firm can export profitably).

Domestic Supply Cutoff. A firm that does not adopt a new technology decides to stay in the home market if \( \Pi_{00}(c) \geq 0 \) where the subscript \( 00 \) denotes no exporting and no process innovation respectively. The lowest productivity firm that is indifferent between producing without process innovation and exiting is denoted by \( c_0 \) so that \( \Pi_{00}(c_0) = 0 \). A 00 firm stays if \( c \leq c_0 = a - 2(\delta/L)^{1/2}r_h^{1/2} \). Similarly, a 01 firm stays if \( c - \omega(c) \leq c_{00} - F \) where \( F \equiv 2(\delta/L)^{1/2}r_h^{1/2}(1 + r_\omega/r_h)^{1/2} - 1 \).

Domestic and Export Quantity. For brevity, let total quantity per product for a firm supplying to both domestic \((d)\) and export \((x)\) markets be \( y \equiv q^d + q^x \). It is useful to summarize the ratio of exports to domestic sales of a product as \( \theta \equiv q^x/q^d \). An exporting firm supplies \( q^d = y/(1 + \theta) \) to the domestic market and \( q^x = \theta y/(1 + \theta) \) to the foreign market. Optimal quantity is given by \( y_{x\omega}(c) = \left( r_h + 1_{\omega>0}r_\omega \right)^{1/2}/(\delta/s_{x\omega}(c)L)^{1/2} \) where \( s_{x\omega}(c) \) is the rise in scale for firm \( c \) when it engages in international trade.

As in the symmetric case, trade acts like an increase in market size. However, with heterogeneous firms, the scale factor varies with productivity. It is given by \( s_{x\omega}(c) = (1 + \theta_{x\omega}(c))/L(1 + \theta_{x\omega}(c))^2 \) and depends on the export to domestic quantity ratio \( \theta_{x\omega}(c) = [a^* - t^* - c + 1_{\omega>0}\omega(c)]/[a - c + 1_{\omega>0}\omega(c)] \). Exporters supply a positive quantity to the foreign market implying a positive export ratio and a rise in scale \( s_{x\omega}(c) > 1 \) for \( x = 1 \). Non-exporters do not supply to the foreign market so \( \theta_{x\omega}(c) = 0 \) implying the scale factor is exactly 1.

Export Cutoff. A firm exports if \( \theta_{x\omega}(c) > 0 \) implying the export cutoff is determined by \( a^* - t^* - c_{x\omega} + 1_{\omega>0}\omega(c) = 0 \). Firms choosing \( \omega \) export if their cost draws are lower than \( c_{x\omega} \).

Having determined firm decisions, I first discuss the role of cannibalization in distinguishing product and process innovation. Then I discuss the impact of trade liberalization on each type of innovation. Finally, I briefly explain the relationship between initial productivity and innovation.

Lemma. Process innovation is unaffected by intra-firm cannibalization \( \gamma \) while product innovation falls as intra-firm cannibalization \( \gamma \) rises.
Proof. The direct effects of cannibalization are similar to the symmetric firm case. I proceed to the indirect effects. From free entry,

\[- \sum_i \sum_j \int \Pi_i(c)g(c)dc / \gamma + \frac{da}{d\gamma} \sum_i \sum_j \int \frac{(hy)_i}{1 + \theta_i} + \frac{da^*}{d\gamma} \sum_i \sum_j \int \theta_i(hy)_i / 1 + \theta_i = 0\]

The first term on the LHS is zero (by free entry). Consequently, the above equation simplifies to \(A\frac{da}{d\gamma} + B\frac{da^*}{d\gamma} = 0\). Together with its foreign analog, \([\frac{A^2 - B^2}{A}]\frac{da}{d\gamma} = 0\). This yields \(\frac{da}{d\gamma} = \frac{da^*}{d\gamma} = 0\) implying \(\theta = \frac{\gamma}{d\gamma} = 0\). Differentiating \(c_{10,11}\), we get \(d\Pi_{11}/d\gamma = -\Pi_{11}/\gamma + [-1 + \omega'(c)](hy)_{11}dc_{10,11}/d\gamma\) and similarly for \(d\Pi_{10}/d\gamma\). At \(c_{10,11}, \Pi_{10}(c_{10,11}) = \Pi_{11}(c_{10,11})\) so we are left with \([-1 + \omega'(c)](hy)_{11} + (hy)_{10}dc_{10,11}/d\gamma = 0\). Similarly, differentiating the other cutoffs, we get \(dc_{10,11}/d\gamma = dc_{01,11}/d\gamma = dc_{00,11}/d\gamma = dc_{00,01}/d\gamma = 0\). Thus \(\gamma\) has no effect on process innovation. Using these relationships and the profit function, we find \(dh/d\gamma = -2/\gamma < 0\). □

A.3.1. Trade Liberalization. Following Nocke and Yeaple (2005), I focus on characterizing firm responses in a given interior equilibrium and consider small changes with respect to \(t\) and \(t^\ast\) evaluated at \(t = t^\ast\).

**Lemma.** A fall in \(t^\ast\) or a rise in \(t\) lowers \(a\) and increases \(a^\ast\).

Proof. I focus on \(t^\ast\) here. The proof for \(t\) is similar. Let the lowest productivity firm that is indifferent between producing (with any strategy) and exiting be \(\bar{c}\) so that \(\Pi(\bar{c}) = 0\). In equilibrium, firms make zero profits implying

\[\int_{h_0}^{c} \Pi(c)g(c)dc = \int_{h_0}^{c} \max_{x_0} \Pi_{x_0}(c)g(c)dc = \sum_{x_0} \sum_{j} \int_{\xi_{x_0,j}}^{\tau_{x_0,j}} \Pi_{x_0}(c)g(c)dc = f\]

where \(j \in J_{x_0}\) denotes a segment of \(c\) over which strategy \(x_0\) is chosen. I allow for strategy \(x_0\) to be chosen over disconnected sets of \(c\) and only restrict the set of producers to be convex. Without loss of generality, I assume that \(j = m_{x_0}\) represents the highest cost segment of \(c\) draws over which strategy \(x_0\) is chosen and so on starting at 1.

Differentiating the free entry condition with respect to the foreign tariff faced by home exporters \((t^\ast)\),

\[\sum_{x_0} \sum_{j} \Pi_{x_0}(\tau_{x_0,j})g(\tau_{x_0,j})d\tau_{x_0,j}/dt^\ast - \Pi_{x_0}(\xi_{x_0,j})g(\xi_{x_0,j})d\xi_{x_0,j}/dt^\ast + \int_{\xi_{x_0,j}}^{\tau_{x_0,j}} d\Pi_{x_0}(c)g(c)/dt^\ast dc = 0\]

I assume there are no “holes” and producers comprise a connected set in \(c\). The cutoff point where a firm is indifferent between strategy \(i\) and \(k\) is given by \(\Pi_i(\xi_{ij}) = \Pi_k(\xi_{ij})\). For firms in the neighborhood of \(\xi_{ij}\) with lower cost draws, the cutoff \(\bar{c}_{ij}\) also represents the lower cutoff for strategy \(k\) implying \(\Pi_k(\xi_{ij}) = \Pi_k(\xi_{ij})\). Thus all intermediate cutoffs drop out from the above equation. Moreover, \(c_{i,1} = 0\) irrespective of \(i\) since production is always viable for a firm with cost draw 0. Finally, a cutoff firm \(c_{i,m_i}\) is indifferent between staying and exiting implying \(\Pi_i(\xi_{i,m_i}) = 0\) irrespective of \(i\). We are left with the following condition:

\[(A.5) \sum_{i} \sum_{j} \int_{\xi_{ij}}^{\tau_{ij}} d\Pi_i(c)g(c)/dt^\ast dc = 0\]

Differentiating the profit functions with respect to \(t^\ast\), we find that

\[\Pi_{00}(t^\ast) = (hy)_{00}da/dt^\ast \quad \Pi_{01}(t^\ast) = (hy)_{01}[da/da^\ast + \theta_{10}(da^\ast/da^\ast - 1)] / (1 + \theta_{10})\]

\[\Pi_{10}(t^\ast) = (hy)_{10}[da/da^\ast + \theta_{11}(da^\ast/da^\ast - 1)] / (1 + \theta_{11})\]

I substitute for these expressions in Equation \((A.5)\) and its foreign counterpart to solve for changes in aggregate market conditions \(da/da^\ast\) and \(da^\ast/da^\ast\). For brevity, let \(A_i \equiv (hy)_i/(1 + \theta_i)\) and \(B_i \equiv \theta_iA_i\).
Let the aggregated $A_i$ and $B_i$ terms be $A = \sum_i \sum_j \int_{\omega_i}^{\omega_j} A_i(c)g(c)dc$ and $B = \sum_i \sum_j \int_{\omega_i}^{\omega_j} B_i(c)g(c)dc$ respectively. Then the differentiated free entry condition gives

$$\frac{\partial a}{\partial t^*} + B\frac{\partial a^*}{\partial t^*} - B = 0$$
$$A^* \frac{\partial a^*}{\partial t^*} + B^* \frac{\partial a^*}{\partial t^*} = 0$$

Starting at $t = t^*$ implies $A = A^*$ and $B = B^*$ so $\frac{\partial a^*}{\partial t^*} = -(B/A)(\frac{\partial a}{\partial t^*})$. Note that $B/A$ is the ratio of export production to domestic production. Thus $B/A$ represents the average $\theta$ in economy ($\bar{\theta} \equiv B/A$). Substituting in the first equation, we can solve for changes in aggregate home and foreign market conditions as $\frac{\partial a}{\partial t^*} = AB/(A^2 - B^2) > 0$ and $\frac{\partial a^*}{\partial t^*} = -B^2/(A^2 - B^2) < 0$. Thus changes in profits are given by

$$\Pi_0^0(t^*) = (hy)_{00} \frac{\tilde{\theta}}{1 - \tilde{\theta}^2} \quad \Pi_1^0(t^*) = (hy)_{10} \frac{1}{1 - \tilde{\theta}^2} \left(\frac{\bar{\theta} - \theta_0(c)}{1 + \theta_0(c)}\right)$$
$$\Pi_0^1(t^*) = (hy)_{01} \frac{\tilde{\theta}}{1 - \tilde{\theta}^2} \quad \Pi_1^1(t^*) = (hy)_{11} \frac{1}{1 - \tilde{\theta}^2} \left(\frac{\bar{\theta} - \theta_1(c)}{1 + \theta_1(c)}\right)$$

Note that a bilateral reduction in tariffs lowers $a$. The change in market conditions is given by $\frac{\partial a}{\partial t} = B/(A + B) = \bar{\theta}/(1 + \bar{\theta}) > 0$ and it may be shown that change in profits is $(1 - \bar{\theta})\Pi_{xy}(t^*)$.

**Proposition.** With a fall in $t^*$, a rise in $t$ or a bilateral reduction in tariffs, in the home country:

- Process innovation increases among exporters but remains unaffected among non-exporters.
- Non-exporters lower product innovation. Exporters lower product innovation when their export share exceeds the average export share ($\theta < \bar{\theta}$) and increase product innovation when their export share exceeds the average export share ($\theta > \bar{\theta}$).

**Proof.** If a firm was a non-exporter prior to the tariff change and continues to stay a non-exporter, then it faces a choice between strategy 00 and 01. The cutoff for technology upgrading of non-exporters is determined by the cutoff $c_{00,01}$ defined as $\Pi_{00}(c_{00,01}) = \Pi_{01}(c_{00,01})$ which implies $\omega(c_{00,01}) = F$. This cutoff is not affected by a tariff change as $\omega^/(c_{00,01})dc_{00,01}/dt^* = 0$. Firms that remain non-exporters do not change process innovation.

Firms that previously exported and continue to export face a choice between 10 and 11. Let $c_{10,11}$ denote the cutoff firm that is indifferent between $\Pi_{11}(c_{10,11}) = \Pi_{10}(c_{10,11})$. Then $\left[s_{10}^{1/2} - s_{11}^{1/2}(1 - \omega^/(c_{10,11}))\right]dc_{10,11}/dt^* = [1/(1 + \theta_{10}^2)^{1/2} - 1/(1 + \theta_{11}^2)^{1/2}]\frac{\partial a}{\partial t^*} + [\theta_{10}/(1 + \theta_{10}^2)]^{1/2} - \theta_{11}/(1 + \theta_{11}^2)]^{1/2} > 0$ implying $dc_{10,11}/dt^* < 0$ for $\omega^/(c) > 0$ and $dc_{10,11}/dt^* > 0$ for $\omega^/(c) < 1$. More firms that continue to export undertake process innovation (as strategy 11 instead of 10 is adopted).

Firms that switch export status are those that move from 00 to 10 or 11 and from 01 to 10 or 11 and vice-versa. With a fall in $t^*$, if $c_{00,10}$ exists then it rises. These 00 firms switch to 10 and there is no change in process innovation among these new exporters. If $c_{01,11}$ exists then we need to consider the tradeoff between 00 and 11 strategies. A 00 firm switches to 11 when $\Pi_{00} > \Pi_{11}$. The change in the cutoff is given by $[s_{11}^{1/2} - s_{10}^{1/2}(1 - \omega^/(c_{00,11})) - 1]dc_{00,11}/dt^* = [1/(1 + \theta_{10}^2)^{1/2} - 1]da/\partial t^* + [\theta_{11}/(1 + \theta_{11}^2)]^{1/2} - 1 + da^*/dt^* < 0$ implying $dc_{00,11}/dt^* < 0$ for $\omega^/(c) < 0$ and $dc_{00,11}/dt^* > 0$ for $\omega^/(c) > 1$. With a fall in $t^*$, 00 firms switch to 11 and process innovation increases among new exporters. The reader may verify that 01 firms never switch to 10 and vice-versa. Putting these results together, we can say that process innovation weakly increases among new exporters. The argument for bilateral liberalization is similar except $da^*/dt = da/\partial t$. Additionally, a rise in $t^*$, a fall in $t$ or a bilateral increase in tariffs lowers process innovation among exporters but leaves process innovation unaffected among non-exporters. The argument is similar but now some 11 firms may switch to 00 or 10 implying process innovation falls among exporters. □
A non-exporter reduces product innovation with a fall in $t^*$ since $\frac{dh_i}{dt^*} = (L/2\gamma)\frac{da}{dt^*} > 0$ for $i = 00, 01$. Product innovation response of exporters depends on productivity. In particular, $\frac{dh_i}{dt^*} = (h_i/2\Pi_i)\frac{d\Pi_i}{dt^*}$ for $i = 10, 11$ so $\text{sgn}\frac{dh_i}{dt^*} = \text{sgn}\frac{d\Pi_i}{dt^*} = \text{sgn}(\bar{\theta} - \theta_i(c))$.

A.4. Empirics: Innovation and Intra-firm Cannibalization. This Section provides a summary of variable definitions, detailed results for innovation and empirical tests for intra-firm cannibalization.

Innovation: Data definitions and sources.

1. Tariffs. Tariff data for Thailand and its trading partners are taken from UNCTAD TRAINS available through the WITS utility. The value for $t^*$ is a weighted average of tariffs of all trading partners, with average export shares during 1999-2006 serving as weights. The weights are kept constant in both years to avoid bias arising from change in trade structure in response to tariff changes. In order to avoid zero denominators and sensitivity from low initial tariffs, percentage change in tariffs is calculated at the midpoint following Allen and Lerner (1934). Specifically, $\Delta t = (t_1 - t_2)/0.5(t_1 + t_2)$ and similarly for foreign tariffs. Thai tariffs do not contain zeros but foreign tariffs do contain zeros.

2. Import duties. Fall in import duty on capital goods refers to fall in average import duty paid on the most recent purchase of imported M&E reported by establishments in each 4-digit ISIC industry between 2002 and 2006.

3. Export per product. In the process innovation estimation of Equation (5.2), exports per product is average export sales of the top three products of a firm. Let $r_k$ denote revenue from export of product $k \in \{1, 2, 3\}$. Then $E = (r_1 + r_2 + r_3)/3$. I scale the average exports by $10^{-7}$. Change in exports per product ($\Delta E$) refers to changes from 2002 to 2006. I define $\Delta E$ per product as $E_1/(1 + E_0)$ where the scaling is applied to account for zero exports in period 0.

4. Export share and Exporter. Export share is the percentage of sales to foreign countries and exporter is coded as 1 if a firm has positive sales abroad in 2006.

5. Foreign ownership. It is the percentage of firm owned by foreign private sector entities.

6. Product and process variables are explained in the main text. For the product innovation estimation, I am unable to categorize ten of the 426 incumbents. Since this is only 2 per cent of the sample, the selection bias is likely to be small. All remaining variables are taken directly from the survey.

Estimation results for the innovation equations are given in Tables 6, 7, 8 and 9 and for endogeneity tests in Tables 10, 11 and 12. All RHS variables refer to 2006 unless otherwise noted. Results are qualitatively similar when additional controls (such as those in Column 1 of Table 6) are included on the RHS.

Malaysian Sales and Innovation. The 2007 round of the Malaysian PICS provides establishment-level data on changes in sales and innovation. I use the data to test distinct theoretical predictions from the Malaysian side.

First, I examine whether Malaysian firms did in fact gain market size due to a reduction in Thai tariffs. A Thai tariff increases the market size available to Malaysian exporters but not to non-exporters. I test this prediction by examining whether Malaysian exporters expanded their sales relative to non-exporters. Table 13 presents OLS results for rise in sales with respect to change in Thai tariffs. The estimates show that exporters experience a higher rise in sales compared to non-exporters. The coefficient on the interaction between export status and Thai tariff cut is positive.

Data is available for only one round so changes in sales are based on sales histories provided by the firm. All variables refer to the establishment. About 60 per cent of the establishments export in 2006 and the average export share in sales is 35 per cent.
TABLE 6. Estimation results: Process Innovation, Exports and Tariffs

<table>
<thead>
<tr>
<th>Firm’s New Machinery &amp; Equipment (M&amp;E)</th>
<th>Exp.</th>
<th>(1) Coef. (S.E.)</th>
<th>(2) Coef. (S.E.)</th>
<th>(3) Coef. (S.E.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai Tariff $\Delta t$</td>
<td>-0.598</td>
<td>2.018**</td>
<td>1.440**</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.389)</td>
<td>(0.143)</td>
<td>(0.336)</td>
<td></td>
</tr>
<tr>
<td>Exporter $\Delta t$ $\beta_2 &lt; 0$</td>
<td>-0.167†</td>
<td>-0.302*</td>
<td>-0.228†</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.100)</td>
<td>(0.121)</td>
<td>(0.136)</td>
<td></td>
</tr>
<tr>
<td>Exporter</td>
<td>0.682**</td>
<td>0.208</td>
<td>0.197</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.019)</td>
<td>(0.201)</td>
<td>(0.235)</td>
<td></td>
</tr>
<tr>
<td>Employment (’000)</td>
<td>0.316**</td>
<td>0.324*</td>
<td>0.306**</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.036)</td>
<td>(0.142)</td>
<td>(0.025)</td>
<td></td>
</tr>
<tr>
<td>Sales in 2001 (10 bn Bt)</td>
<td>0.345**</td>
<td>0.833**</td>
<td>-0.017</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.014)</td>
<td>(0.295)</td>
<td>(0.327)</td>
<td></td>
</tr>
<tr>
<td>Plants in same industry</td>
<td>0.063</td>
<td>0.138</td>
<td>0.160</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.085)</td>
<td>(0.316)</td>
<td>(0.353)</td>
<td></td>
</tr>
<tr>
<td>Foreign ownership</td>
<td>-0.063</td>
<td>0.807**</td>
<td>0.452</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.519)</td>
<td>(0.273)</td>
<td>(0.590)</td>
<td></td>
</tr>
<tr>
<td>Learn tech from MNC</td>
<td>0.058</td>
<td>0.771</td>
<td>0.578</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.218)</td>
<td>(0.683)</td>
<td>(0.441)</td>
<td></td>
</tr>
<tr>
<td>Tech program of MNC</td>
<td>-0.104</td>
<td>-0.671</td>
<td>-0.473</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.410)</td>
<td>(0.725)</td>
<td>(0.538)</td>
<td></td>
</tr>
<tr>
<td>M&amp;E duty fall 2002-2006</td>
<td>0.271</td>
<td>0.088</td>
<td>0.112</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.254)</td>
<td>(0.494)</td>
<td>(0.443)</td>
<td></td>
</tr>
<tr>
<td>Did not need loan in 2003</td>
<td>-0.564</td>
<td>-0.525</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.389)</td>
<td>(0.379)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity utilization 2003</td>
<td>-0.005**</td>
<td>-0.003**</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.001)</td>
<td>(0.001)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Productivity in 2001</td>
<td>-0.167</td>
<td>-0.529</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.170)</td>
<td>(0.553)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Productivity in 2002</td>
<td>-0.132</td>
<td>0.558†</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.482)</td>
<td>(0.337)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
<td></td>
</tr>
<tr>
<td>N</td>
<td>857</td>
<td>336</td>
<td>356</td>
<td></td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-1604.719</td>
<td>-682.89</td>
<td>-722.131</td>
<td></td>
</tr>
</tbody>
</table>

Notes: Standard errors in parentheses, †$p < .10$, *$p < .05$, **$p < .01$. Columns 1, 2 and 3 use firm’s new machinery and equipment in 2005-6 as the LHS variable. RHS variables for Columns 2 and 3 refer to initial values in 2002/3. Column 2 uses Ackerberg-Caves-Frazer productivity estimates while Column 3 uses TFP-IV measures.

and statistically significant. Column (2) of Table 13 shows that these results are robust to controlling for firm characteristics (e.g. initial sales and size) and other changes during the period (e.g. percentage fall in import duties on intermediates and capital goods and tax rates etc.). Standard errors in Table 13 are clustered by industry and export status.

Next, I examine whether process innovation patterns of Malaysian incumbents are consistent with the theory. An increase in market size induces exporters to invest in process innovation. Table 14 shows that Malaysian exporters respond to Thai tariff cuts by undertaking greater process innovation than non-exporters. Process innovation is proxied by the percentage of machinery and equipment less than five years old in Column (1) and by a process innovation indicator for establishments which “Introduced new technology that has substantially changed the way the main product is produced” in Column (2) of Table 14. On average, 23 per cent of the machinery and
TABLE 7. Estimation results: Process Innovation, Exports and Tariffs

<table>
<thead>
<tr>
<th>Process Innovation</th>
<th>(1) Coef. (S.E.)</th>
<th>(2) Coef. (S.E.)</th>
<th>Establishment’s M&amp;E less than 5 years old</th>
<th>(3) Coef. (S.E.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai Tariff $\Delta t$</td>
<td>0.028 (0.138)</td>
<td>0.029 (0.022)</td>
<td>$\Delta$Exports per product $\beta_\omega &gt; 0$</td>
<td>0.368** (0.049)</td>
</tr>
<tr>
<td>Exporter $\Delta t$ $\beta_2 &lt; 0$</td>
<td>-0.248** (0.041)</td>
<td>-0.130** (0.041)</td>
<td>New Process in 2002-3</td>
<td>0.367** (0.087)</td>
</tr>
<tr>
<td>Exporter</td>
<td>0.292** (0.065)</td>
<td>0.248* (0.100)</td>
<td>New M&amp;E in 2002-3 (bn Bt)</td>
<td>-0.539 (0.591)</td>
</tr>
<tr>
<td>Employment ('000)</td>
<td>0.351 (0.479)</td>
<td>0.055** (0.013)</td>
<td>Computer controlled M&amp;E 2003</td>
<td>0.005** (0.000)</td>
</tr>
<tr>
<td>Sales in 2001 (10 bn Bt)</td>
<td>2.920** (1.045)</td>
<td>0.138* (0.068)</td>
<td>Remaining years of M&amp;E 2003</td>
<td>0.004† (0.002)</td>
</tr>
<tr>
<td>Plants in same industry</td>
<td>0.011 (0.056)</td>
<td>-0.057† (0.031)</td>
<td>Plant in same industry 2003</td>
<td>-0.021 (0.127)</td>
</tr>
<tr>
<td>Foreign ownership</td>
<td>0.017** (0.006)</td>
<td>-0.184 (0.186)</td>
<td>Industry dummies</td>
<td>yes</td>
</tr>
<tr>
<td>Learn tech from MNC</td>
<td>0.449** (0.007)</td>
<td>0.166* (0.084)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tech program of MNC</td>
<td>0.056 (0.068)</td>
<td>-0.094 (0.122)</td>
<td>Fall in Thai tariff $\Delta t$ $\beta_1 &lt; 0$</td>
<td>-0.735** (0.263)</td>
</tr>
<tr>
<td>M&amp;E duty fall 2002-6</td>
<td>0.058** (0.020)</td>
<td>0.084 (0.098)</td>
<td>Controls from Process Eq.</td>
<td>yes</td>
</tr>
<tr>
<td>Did not need loan in 2003</td>
<td></td>
<td>-0.052 (0.164)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>M&amp;E in 2002-3 (bn Bt)</td>
<td></td>
<td>0.689** (0.093)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
<td>Industry dummies</td>
<td>yes</td>
</tr>
<tr>
<td>N</td>
<td>884</td>
<td>351</td>
<td>N</td>
<td>385</td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-560.599</td>
<td>-251.356</td>
<td>Log-likelihood</td>
<td>-1405.77</td>
</tr>
</tbody>
</table>

Notes: Standard errors in parentheses, † $p < .10$, * $p < .05$, ** $p < .01$. Columns 1, 2 and 3 use an indicator for establishment’s new process in 2005-6, indicator for rise in firm’s new M&E purchases between 2002 and 2006 and the percentage of establishment’s new machinery and equipment in 2005-6 as LHS variables respectively. Results for Column 3 are similar when other controls are included on the RHS.

equipment of an establishment is less than five years old. Over 25 per cent of establishments significantly changed the production process of the main product. The results are valid for both measures even after controlling for firm characteristics, import duty cuts and an indicator for innovation incentives by the government. Tobit estimates are reported for the first measure and probit estimates for the second measure of process innovation.

Finally, I examine how Malaysian incumbents change their product innovation in response to Thai tariff changes. An increase in market size intensifies competition. I expect firms making branded products to take account of intra-firm cannibalization and to show a negative response to Thai tariff cuts at low levels of export shares and a positive response at high levels of export shares. In the absence of panel data on Malaysian firms, I am unable to construct a product innovation indicator similar to that for Thai firms. Instead, I use the expenditure side of innovation. Establishments were asked whether they employed workers exclusively for design innovation/R&D

[^28]: Firm-level purchases of new machinery and equipment are not available for Malaysia.
[^29]: Government incentives for innovation were statistically insignificant for Thai firms.
Table 8. Estimation results: Product Innovation, Brands and Tariffs

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $\Delta t$</td>
<td>-0.374** (-0.141)</td>
<td>-0.155 (1.866)</td>
<td>-1.566 (0.970)</td>
<td>-0.118 (0.490)</td>
<td></td>
</tr>
<tr>
<td>Export share $\Delta t$</td>
<td>0.819** (0.313)</td>
<td>-2.981** (1.142)</td>
<td>1.213 (1.123)</td>
<td>-0.423 (0.368)</td>
<td></td>
</tr>
<tr>
<td>Brand $\Delta t$</td>
<td>$\beta_3 &gt; 0$</td>
<td>0.882** (0.197)</td>
<td>3.788** (0.431)</td>
<td>3.777** (1.212)</td>
<td>0.370* (0.181)</td>
</tr>
<tr>
<td>Export share $\cdot$ Brand $\Delta t$</td>
<td>$\beta_4 &lt; 0$</td>
<td>-1.067** (0.289)</td>
<td>-2.201* (0.972)</td>
<td>-4.890** (1.580)</td>
<td>-0.466** (0.438)</td>
</tr>
<tr>
<td>Export share</td>
<td>0.119† (0.071)</td>
<td>7.898** (1.580)</td>
<td>2.419† (1.381)</td>
<td>0.590** (0.204)</td>
<td></td>
</tr>
<tr>
<td>Brand</td>
<td>0.050 (0.215)</td>
<td>2.401† (1.434)</td>
<td>1.784** (0.656)</td>
<td>0.074 (0.262)</td>
<td></td>
</tr>
<tr>
<td>Employment ('000)</td>
<td>0.062 (0.061)</td>
<td>0.545* (0.217)</td>
<td>1.803† (1.086)</td>
<td>0.097 (0.082)</td>
<td></td>
</tr>
<tr>
<td>Sales in 2001 (10 bn Bt)</td>
<td>-0.219 (0.203)</td>
<td>0.211* (0.099)</td>
<td>-0.240 (0.358)</td>
<td>-0.489 (0.644)</td>
<td></td>
</tr>
<tr>
<td>Plants in same industry 2003</td>
<td>0.064 (0.078)</td>
<td>1.229** (0.331)</td>
<td>1.769** (0.573)</td>
<td>-0.029 (0.083)</td>
<td></td>
</tr>
<tr>
<td>Foreign ownership 2003</td>
<td>0.043 (0.109)</td>
<td>-1.389 (1.797)</td>
<td>0.222 (2.983)</td>
<td>0.230** (0.032)</td>
<td></td>
</tr>
<tr>
<td>Learn tech from MNC 2003</td>
<td>-0.343 (0.366)</td>
<td>-1.410** (0.283)</td>
<td>-0.550 (2.884)</td>
<td>0.259 (0.334)</td>
<td></td>
</tr>
<tr>
<td>Tech program of MNC 2003</td>
<td>0.150 (0.176)</td>
<td>1.958 (1.259)</td>
<td>2.500 (3.087)</td>
<td>-0.492* (0.231)</td>
<td></td>
</tr>
<tr>
<td>Intermediates duty fall 2002-6</td>
<td>1.191 (1.665)</td>
<td>-0.316 (2.494)</td>
<td>-25.168** (2.994)</td>
<td>1.100** (0.389)</td>
<td></td>
</tr>
<tr>
<td>Did not need loan in 2003</td>
<td>0.156* (0.076)</td>
<td>0.190* (0.082)</td>
<td>0.190* (0.082)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management (mn Bt) 2003</td>
<td>0.016† (0.012)</td>
<td>0.841** (0.292)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
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<tr>
<td>N</td>
<td>359</td>
<td>828</td>
<td>828</td>
<td>369</td>
<td></td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-219,451</td>
<td>-2193,529</td>
<td>-959,908</td>
<td>-227,814</td>
<td></td>
</tr>
</tbody>
</table>

Notes: ** and * denote 1 and 5 per cent significance levels. Columns 1, 2, 3 and 4 use an indicator for firm’s product expansion in 2005-6, promotion expenditure in 2005-6, establishment’s design workers in 2006 and indicator for rise in firm’s promotion percentage between 2002 and 2006 as LHS variables respectively.

During 2006. If so, they reported the number of such workers. I use the number of design workers as a dependent variable in Column (3) of Table 14. As expected, I find branded firms with low export shares are less likely to employ design workers (i.e. $\beta_3 < 0$). This relationship reverses for firms with high export shares ($\beta_4 > 0$). The average number of design workers is nine. Only 12 per cent of the establishments employ design workers so tobit results are reported. The results are valid even after controlling for firm characteristics (including initial selling expenditure of firms), import duty cuts, MNC support and government innovation incentives.

For completeness, I note that the bulk of tariff changes take place on the Thai side. Tariff changes in Malaysia and its other trading partners are smaller during this period. Controlling for
Table 9. Estimation results: Product Innovation, Brands and Tariffs

<table>
<thead>
<tr>
<th>Product Innovation</th>
<th>Exp. Sign</th>
<th>(1) Coef. (S.E.)</th>
<th>(2) Coef. (S.E.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $\Delta t$</td>
<td>$-0.380^*$</td>
<td>(0.152)</td>
<td>$-0.297^*$</td>
</tr>
<tr>
<td>Export share $\cdot \Delta t$</td>
<td>0.583**</td>
<td>(0.178)</td>
<td>0.478†</td>
</tr>
<tr>
<td>Brand $\cdot \Delta t$</td>
<td>$\beta_3 &gt; 0$</td>
<td>0.753**</td>
<td>(0.150)</td>
</tr>
<tr>
<td>Export share $\cdot$ Brand $\cdot \Delta t$</td>
<td>$\beta_4 &lt; 0$</td>
<td>-0.648**</td>
<td>(0.210)</td>
</tr>
<tr>
<td>Export share</td>
<td>0.079</td>
<td>(0.065)</td>
<td>0.123*</td>
</tr>
<tr>
<td>Brand</td>
<td>0.125</td>
<td>(0.159)</td>
<td>0.124</td>
</tr>
<tr>
<td>Plants in same industry 2003</td>
<td>0.053</td>
<td>(0.121)</td>
<td>0.024</td>
</tr>
<tr>
<td>Productivity in 2001</td>
<td>0.448**</td>
<td>(0.051)</td>
<td>-0.475</td>
</tr>
<tr>
<td>Productivity in 2002</td>
<td>-0.596**</td>
<td>(0.067)</td>
<td>0.491</td>
</tr>
<tr>
<td>N</td>
<td>377</td>
<td></td>
<td>358</td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-233.021</td>
<td></td>
<td>-225.563</td>
</tr>
</tbody>
</table>

Notes: ** and * denote 1 and 5 per cent significance levels. The dependent variable is an indicator for firm’s product expansion. Column 1 uses Ackerberg-Caves-Frazer productivity estimates while Column 2 uses TFP-IV measures. The RHS includes an intercept and results are robust to inclusion of all controls used in Table 8.

Table 10. Correlation between Tariffs, Association activities and Innovation

| Fall in Thai Product Process | Value of association’s lobbying activities in 2006 | -0.318 | -0.042 | 0.008 |
| Value of association’s lobbying activities in 2002/3 | -0.215 | -0.012 | 0.005 |
| Value of association’s export/import support in 2006 | -0.300 | -0.017 | -0.004 |
| Value of association’s export/import support in 2002/3 | 0.052 | 0.043 | 0.060 |

Notes: Value refers to the average ranking from 0 (no value) to 4 (of critical value) by firms that are members of an association or chamber providing lobbying or export/import support.

Table 11. Endogeneity of Thai Tariff Cuts and Innovation

<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>N</td>
<td>416</td>
</tr>
<tr>
<td>Smith-Blundell statistic</td>
<td>0.20 (Insignificant)</td>
</tr>
</tbody>
</table>

Notes: Product Innov. refers to Column (1) of Table 5 and Process Innov. refers to Column (1) of Table 4 with industry dummies included. Insignificant refers to 10% (or lower) level of significance.

Malaysian and Other partners’ tariff changes does not alter the key results for Malaysian incumbents. Malaysian tariff changes are statistically insignificant across various specifications while Other partners’ tariff changes are statistically significant in some specifications for process innovation where they have the expected positive coefficient for exporters.
Table 12. Validity of Instruments for Thai Tariff Cuts

<table>
<thead>
<tr>
<th>Product innov. indicator</th>
<th>(1) Coef. (S.E.)</th>
<th>Process Innov.</th>
<th>(2) Coef. (S.E.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $\Delta t$</td>
<td>-0.498** (0.191)</td>
<td>$\Delta t$</td>
<td>1.734** (0.009)</td>
</tr>
<tr>
<td>Export share $\cdot \Delta t$</td>
<td>0.511** (0.184)</td>
<td>Exporter $\cdot \Delta t$</td>
<td>-0.201** (0.032)</td>
</tr>
<tr>
<td>Brand $\cdot \Delta t$</td>
<td>0.705** (0.219)</td>
<td>Exporter</td>
<td>0.601** (0.207)</td>
</tr>
<tr>
<td>Export share $\cdot$ Brand $\cdot \Delta t$</td>
<td>-0.631† (0.326)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Export share</td>
<td>0.213 (0.173)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brand</td>
<td>0.109 (0.173)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
<td></td>
</tr>
<tr>
<td>Value of lobbying 2006</td>
<td>-0.141 (0.171)</td>
<td></td>
<td>0.286 (1.282)</td>
</tr>
<tr>
<td>Value of lobbying 2002/3</td>
<td>-0.186 (0.298)</td>
<td></td>
<td>0.123 (0.972)</td>
</tr>
<tr>
<td>Value of exim support 2006</td>
<td>-0.209 (0.207)</td>
<td></td>
<td>-1.256 (1.255)</td>
</tr>
<tr>
<td>Value of exim support 2002/3</td>
<td>0.209 (0.190)</td>
<td></td>
<td>-0.050 (0.229)</td>
</tr>
<tr>
<td>N</td>
<td>416</td>
<td>405</td>
<td></td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-258.108</td>
<td>-804.111</td>
<td></td>
</tr>
<tr>
<td>LR test-statistic</td>
<td>$\chi^2_4 = 2.82$</td>
<td>$\chi^2_4 = 1.59$</td>
<td></td>
</tr>
</tbody>
</table>

Notes: **, *, and † denote 1, 5 and 10 per cent significance levels. LR test refers to a likelihood-ratio test comparing the model with and without instruments on the RHS. Product Innov. refers to Column (1) of Table 5 and Process Innov. refers to Column (1) of Table 4 with industry dummies included.

Table 13. Estimation results: Sales of Malaysian Incumbents and Thai Tariffs

<table>
<thead>
<tr>
<th>Rise in Sales 2004-6 (mn RM)</th>
<th>(1) Coef. (S.E.)</th>
<th>(2) Coef. (S.E.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff $(\Delta t^*)$</td>
<td>6.694 (9.366)</td>
<td>7.538 (9.002)</td>
</tr>
<tr>
<td>Exporter $\cdot \Delta t^*$</td>
<td>(+) 15.922* (6.126)</td>
<td>17.309* (8.306)</td>
</tr>
<tr>
<td>Exporter</td>
<td>-3.910 (3.314)</td>
<td>-8.019† (4.023)</td>
</tr>
<tr>
<td>Sales 2004 (bn RM)</td>
<td>-253.898** (80.949)</td>
<td>-235.871** (69.588)</td>
</tr>
<tr>
<td>Employment (’000) 2004</td>
<td>56.455** (18.146)</td>
<td>65.880** (21.086)</td>
</tr>
<tr>
<td>Exports 2004 (bn RM)</td>
<td>-24.385 (99.622)</td>
<td>-68.108 (92.830)</td>
</tr>
<tr>
<td>Sales 2001 (bn RM)</td>
<td>-0.080 (0.433)</td>
<td></td>
</tr>
<tr>
<td>Foreign ownership</td>
<td>5.880 (8.656)</td>
<td></td>
</tr>
<tr>
<td>Intermediates duty fall 2004-6</td>
<td>-5.728 (4.169)</td>
<td></td>
</tr>
<tr>
<td>K goods duty fall 2004-6</td>
<td>3.936 (2.438)</td>
<td></td>
</tr>
<tr>
<td>Taxes fall 2004-6</td>
<td>-0.038 (0.046)</td>
<td></td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>N</td>
<td>1031</td>
<td>913</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.417</td>
<td>0.477</td>
</tr>
</tbody>
</table>

Notes: **, *, and † denote 1, 5 and 10 per cent significance levels.

Intra-firm Cannibalization. Sections 2 and 3 assume consumers have a taste for diversity in brands which induces intra-firm cannibalization. I directly test for intra-firm cannibalization among Thai manufacturers in 2001-2002. Starting with a description of the empirical method and key variables, I report results for cannibalization.

A.4.1. Empirical Method. To test for cannibalization, I estimate the multiproduct demand function of Equation (2.2) and examine intra-firm demand linkages. The demand function is

$$q_{ji} = (L/\delta)\alpha - (L/\delta)p_{ji} - (\gamma/\delta)q_{j,k\neq i} - (\eta/\delta)Q \equiv \alpha' + \delta'p_{ji} + \gamma'q_{j,k\neq i} + \eta'Q$$
### Table 14. Estimation results: Process Innovation of Malaysian Incumbents and Thai Tariffs

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall in Thai tariff ($\Delta t^*$)</td>
<td>-0.252** (0.081)</td>
<td>-0.171* (0.102)</td>
<td>$\Delta t^*$</td>
<td>0.898 (4.844)</td>
</tr>
<tr>
<td>Exporter $\cdot \Delta t^*$</td>
<td>0.394** (0.063)</td>
<td>0.098** (0.038)</td>
<td>Export Share (ES) $\cdot \Delta t^*$</td>
<td>-6.178 (4.959)</td>
</tr>
<tr>
<td>Exporter</td>
<td>0.416** (0.057)</td>
<td>0.243** (0.018)</td>
<td>Export Share (ES)</td>
<td>13.393** (2.314)</td>
</tr>
<tr>
<td>Employment (’000)</td>
<td>0.322** (0.049)</td>
<td>0.598** (0.053)</td>
<td></td>
<td>18.619** (4.238)</td>
</tr>
<tr>
<td>Sales 2001 (bn RM)</td>
<td>-0.073** (0.006)</td>
<td>-0.026** (0.001)</td>
<td></td>
<td>-0.277 (0.187)</td>
</tr>
<tr>
<td>Plants in same industry</td>
<td>-0.004 (0.033)</td>
<td>0.008** (0.002)</td>
<td></td>
<td>0.184* (0.089)</td>
</tr>
<tr>
<td>Foreign ownership</td>
<td>-0.037 (0.039)</td>
<td>0.125** (0.004)</td>
<td></td>
<td>-6.113** (0.767)</td>
</tr>
<tr>
<td>Learn tech from MNC</td>
<td>0.120 (0.604)</td>
<td>0.274* (0.165)</td>
<td></td>
<td>4.746 (5.771)</td>
</tr>
<tr>
<td>Tech Program of MNC</td>
<td>0.163 (1.194)</td>
<td>0.527* (0.248)</td>
<td></td>
<td>5.139 (6.342)</td>
</tr>
<tr>
<td>K goods duty fall 2004-6</td>
<td>0.074 (0.059)</td>
<td>0.004 (0.004)</td>
<td>Intermediates duty $\cdot \Delta t^*$</td>
<td>0.996** (0.301)</td>
</tr>
<tr>
<td>Govt. innovation incentive</td>
<td>-0.417* (0.170)</td>
<td>0.744** (0.278)</td>
<td></td>
<td>10.790** (1.745)</td>
</tr>
<tr>
<td>Industry dummies</td>
<td>yes</td>
<td>yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>N</td>
<td>900</td>
<td>902</td>
<td>909</td>
<td></td>
</tr>
<tr>
<td>Log-likelihood</td>
<td>-1648.847</td>
<td>-450.385</td>
<td>-592.202</td>
<td></td>
</tr>
</tbody>
</table>

Notes: ***, * denote 1, 5 and 10 per cent significance levels. Process innovation in Columns 1 and 2 refer to the percentage of establishment’s machinery and equipment less than 5 years old in 2006 and an indicator for new process during 2005-6 respectively. Product innovation in Column 3 refers to the number of design workers in the establishment during 2006.

From Equation (A.6), own price effect is $\partial q_{ji}/\partial p_{ji} = \delta'$. Demand effect of other products of the firm is $\partial q_{ji}/\partial q_{j,k\neq i} = \gamma'$. The model assumes demand for product $i$ of firm $j$ is negatively related to its own price and to quantities of other products of firm $j$ (i.e. $\delta', \gamma' < 0$). To assess the validity of these assumptions, I estimate slopes $\delta'$ and $\gamma'$ and test whether $\delta' < 0$ and $\gamma' < 0$.

A straightforward approach is to estimate Equation (A.6) to obtain slope coefficients for prices $p_{ji}$ and other quantities $q_{j,k\neq i}$. Focusing on single-product firms, Foster, Haltiwanger, and Syverson (2008) estimate Equation (A.6) without the multiproduct term ($q_{j,k\neq i}$ on the RHS). To get consistent estimates of the price coefficient ($\delta'$), they instrument prices with supply side variables that proxy for unit costs $c$ (such as firm-specific total factor productivity measures).
I follow a similar method but modify their approach in two ways. First, I allow for intra-firm demand linkages through quantities of other products of a firm \(q_{j,k \neq i}\) on the RHS and directly test for intra-firm cannibalization by estimating \(\gamma'\). To get consistent estimates for intra-firm cannibalization, I use supply-side variables that proxy for firms’ product development costs \(r_h\) as instruments. Second, I do not estimate Equation (A.6) in levels and modify the variables to account for data limitations. Working with levels is problematic in the absence of detailed information on quality of products. I use first differences of quantities and prices to overcome time-invariant differences in quality. To compare quantities \(q_{ji}\) with \(q_j\) and \(Q\), I normalize the variables by quantity. Details are discussed in the next sub-section.\(^{30}\)

Let \(\Delta z \equiv z_t - z_{t-1}\) denote the change in \(z\) between periods \(t\) and \(t - 1\). Then the estimating equation is as follows:

\[
(A.7) \quad \frac{\Delta q_{ji}}{q_{jit}} = \delta' \frac{\Delta p_{ji}}{q_{jit}} + \gamma' \frac{\Delta q_{j,k \neq i}}{q_{jit}} + \eta' \frac{\Delta Q}{q_{jit}} + Z'_{jit} \epsilon_{jit}
\]

where \(Z_{ji}\) is a vector of controls. With Equation (A.7), own price effect is \(\Delta q_{ji}/\Delta p_{ji} = \delta'\) while other products’ effect on demand is \(\Delta q_{ji}/\Delta q_{j} = \gamma'\). To directly examine the assumptions of Sections 2 and 3, I estimate Equation (A.7) with \(c\) and \(r_h\) proxies as instruments and test whether \(\delta', \gamma' < 0\). When \(\delta', \gamma' < 0\), consumers show a taste for diversity in products and brands. Taste for diversity in brands implies firms must adopt strategies to lower intra-firm cannibalization of their market shares.

A.4.2. Data and Variables. Data on Thai establishments is taken from PICS 2004. Revenue and quantity data for the main product are only available in the 2004 round. Over 1,300 establishments were randomly sampled across 35 ISIC 4-digit industries in 2004. About 450 establishments sold at least two products in 2002. A similar survey has been used by Kee and Krishna (2008) which confirms the soundness of the data. I have conducted various checks and find that the variables used are of satisfactory quality.

For Demand Equation (A.7), key variables are quantity \(q_{ji}\), price \(p_{ji}\), quantities of other products \(q_{j,k \neq i}\) and industry-wide quantity \(Q\). Quantity \(q_{ji}\) and price \(p_{ji}\) refer to the main product for the domestic market. The data contains revenue and physical quantity of the main product for each year. Following Foster, Haltiwanger, and Syverson (2008), I construct unit prices as the ratio between revenue and quantity. Quantity of other products of the plant \(q_{j,k \neq 1}\) refers to quantities of the top two products (other than the main product)\(^{31}\). It is proxied by the sum of these two products in terms of product 1 units, i.e. \(q_{j,k \neq 1} = q_{j2}(p_{j2}/p_{j1}) + q_{j3}(p_{j3}/p_{j1})\). Aggregate quantity \(Q\) is deflated Thai domestic absorption for the ISIC 2-digit industry. This is the finest level of disaggregation at which gross output data is available prior to 2002. Gross value of output is from the Thai Industrial Surveys (2000 and 2002), import values are from the UNCTAD TRAINS (2000 and 2001) and exports are computed from average export ratios of PICS firms in 2001 and 2002. The choice of years and datasets reflects availability of data. I deflate the value of domestic absorption by price \(p_{jit}\) to obtain quantity equivalents \((Q)\). The variable used in the demand estimation is \(\Delta Q/q_{jit} = (Q_t - Q_{t-1}L_{t-1}/L_t)/q_{jit}\) where \(L\) is GDP. Time periods \(t - 1\) and \(t\) are 2001 and 2002 respectively.

\(^{30}\)Foster, Haltiwanger, and Syverson (2008) minimize concerns of quality and measurement differences by restricting their sample to less differentiated goods. In recent work, Demidova, Kee, and Krishna (2006), Katayama, Lu, and Tybout (2009), De Loecker (2007) and Aw, Roberts, and Xu (2008) also estimate demand parameters with plant-level data. Considering single-product firms, Demidova, Kee, and Krishna regress quantity on price, instrumenting prices with estimated firm-specific productivities, capital and age. In the absence of quantity data, the other three papers provide methods to infer demand parameters from revenue data.

\(^{31}\)Similar results hold when total domestic revenue of the firm is used instead. For brevity, I do not report these results.
A.4.3. Measurement differences. As mentioned earlier, normalizing by \( q_{ji} \) takes account of measurement differences for other products of the firm and industry. The variable construction implies \( \Delta q_{j,k\neq i}/q_{ji} \) is expenditure on other products relative to expenditure on the main product of an establishment. Similarly, \( \Delta Q/q_{ji} \) is expenditure on all products of the industry relative to expenditure on the main product of an establishment. This takes care of comparability issues arising from different measurement units across products in Equation (A.7). For the moment, I treat a 5-ounce cup and a 10-ounce cup of yogurt as distinct products differentiated by their packaging. In this case, differences in units of measurement is a form of product differentiation that will be reflected in the demand parameters. For the baseline results, I adopt this view and examine the relationship between demand for the main product and other products of an establishment. An alternative approach is to compare price of a 5-ounce cup of yogurt with a 10-ounce cup in terms of price per ounce (rather than price per cup). I consider this approach to check the robustness of the relationship.

A.4.4. Results. I start with results for the baseline demand estimation using observable proxies for firm productivity. Next I account for unobservable differences in productivity. Finally I discuss robustness with respect to different specification, instruments and controls.

Baseline Results. For the baseline results, observable proxies are used as instruments for price \( p_{ji} \) and quantities of other products \( q_{j,k\neq i} \). I employ the wealth of plant-level information to proxy for unit costs \( c \) and product development costs \( r_h \). The set of instruments \( I \) consists of input characteristics (price of main raw material, whether raw material was supplied to plant’s unique specifications, total wages of directors/officers and production workers), finance variables (whether the plant needed a loan, percentage of retained earnings in working capital and in net investments), R&D expenditure and productivity measures.

PICS 2004 contains very detailed information on firm characteristics related to productivity. For the moment, I use these observable characteristics to proxy for productivity. Later I will estimate a production function to address unobservable differences in productivity. The observable productivity proxies consist of technology variables (indicators for new and upgraded technology, percentage of machinery less than five years old), skill variables (indicators for employee training or participation at a Skills Development Institute) and ownership variables (percentage of government or foreign ownership).

Column (1) in Table 15 provides baseline results using \( I \) and observable proxies for firm productivity as instruments. Two-step GMM estimates for Equation (A.7) are reported. Demand parameters have the expected signs. Own price is negatively related to demand as \( \delta' = -0.008 \). An increase of 1 Baht in own price reduces demand for the main product by 0.008 units. The slope of quantities of other products has the expected negative sign as \( \gamma' = -0.23 \). Demand for the main product falls by 0.23 units when consumption of firm’s other products rises by a single unit. This implies intra-firm cannibalization is empirically relevant.

Quantitatively, intra-firm cannibalization can be interpreted as follows. On average, a 1 percent rise in consumption of other products lowers demand for the main product by 0.1 percent (i.e. average elasticity with respect to other products is 0.1). For multiproduct firms (selling more than one product), the average elasticity is 0.32 and the median elasticity is 0.18. Thus intra-firm cannibalization is an important feature of the data.

Industry-level quantity has the expected negative sign with \( \eta' = -0.001 \). A unit increase in aggregate quantity \( Q \) lowers demand for the main product by 0.001 units. I control for time-invariant sector differences through 4-digit ISIC fixed effects. Quality changes are captured by

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32 Results are similar when 2SLS estimation is used. The standard errors are reasonable. All demand parameters have the expected signs and are statistically significant.
TABLE 15. Multiproduct Demand Estimates

<table>
<thead>
<tr>
<th>Quantity of main product</th>
<th>Exp. Sign</th>
<th>(1) Coef. (Std. Err.)</th>
<th>(2) Coef. (Std. Err.)</th>
<th>(3) Coef. (Std. Err.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Price of main product</td>
<td>$\delta' &lt; 0$</td>
<td>-0.008** (0.0001)</td>
<td>-0.010** (0.0001)</td>
<td>-0.008** (0.0000)</td>
</tr>
<tr>
<td>Quantity of other products</td>
<td>$\gamma' &lt; 0$</td>
<td>-0.227** (0.007)</td>
<td>-0.26** (0.008)</td>
<td>-0.088** (0.004)</td>
</tr>
<tr>
<td>Quantity of all firms’ products</td>
<td>$\eta' &lt; 0$</td>
<td>-0.001** (0.0001)</td>
<td>-0.001** (0.0001)</td>
<td>-0.0006** (0.0000)</td>
</tr>
<tr>
<td>Quality upgrade indicator</td>
<td>1.449** (0.1)</td>
<td>1** (0.071)</td>
<td>1.473** (0.03)</td>
<td></td>
</tr>
<tr>
<td>4-digit ISIC Fixed Effects</td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
<td></td>
</tr>
</tbody>
</table>

N 1026 927 895
R$^2$ 0.78 0.7 0.88

First Stage Instruments: Input, Finance, R&D and Observable Productivity
Estimated Productivity No TFP-IV ACF-LP/R&D

Notes: ** denotes 1 per cent significance level.

an indicator for whether the firm “significantly upgraded an existing product line” in 2002-3. A significant upgrade in product quality increases demand for the main product.

Unobservable Productivity. The observable proxies for productivity are very rich. However, a voluminous literature highlights the importance of unobserved productivity differences across firms. To account for these unobservable differences, I consider two productivity measures based on the literature on production function estimation. As is well-known, standard techniques to measure productivity perform poorly due to various problems (e.g., endogeneity bias). I use both the instrumental variables and the control function approach to address these problems.

The first measure for productivity builds on the instrumental variables approach. I replace observable technology variables used earlier with total factor productivities (TFPs). TFPs are obtained as residuals from a Cobb-Douglass production function expressed in logs as $y = \beta_0 + \beta_1 l + \beta_2 k$. The LHS ($y$) is value added (i.e., sales net of material and energy costs) deflated by price of the plant’s main product. The RHS variables are value of labor and replacement value of capital which are instrumented with average wage, depreciation and firm-specific long-term domestic interest rate.

The second measure builds on control function methods of Ackerberg, Caves, and Frazer (2006) and Levinsohn and Petrin (2003) which explicitly allow productivities to vary over time. I do not use the estimation technique of Olley and Pakes (1996) since forty percent of the sample consists of firms with zero investment. As in the TFP regression, the LHS is deflated value added and the RHS consists of value of labor and capital. The control function to proxy for productivity is a third degree polynomial in materials and energy expenditure and lagged value of R&D expenditure. As suggested by Doraszelski and Jaumandreu (2007), the R&D term is an additional control which embodies both exogenous shocks and endogenous investment to raise productivity.

I report production function estimates for the instrumental variables (TFP-IV) and control function (ACF-LP/R&D) methods in Columns (1) and (2) of Table 16 respectively. In each case, labor and capital coefficients are reasonable. Consequently, I use both measures to check the robustness of subsequent results.

Demand equation results using annual TFP-IV and ACF-LP/R&D productivity instruments are reported in Columns (2) and (3) of Table 15 respectively. The key qualitative results are similar
to the baseline results. Demand parameters continue to have the expected signs and show that intra-firm cannibalization negatively affects demand for a product.

Robustness. To account for differences in units of measurement, I follow FHS and take logarithmic values as the relevant unit of observation of variables. Taking logs and first-differencing the demand function takes account of differences in measurement units across firms. I estimate the following demand function where all variables are specified in natural logarithms (as in FHS).

\[
\Delta q_{ji} = \delta' \Delta p_{ji} + \gamma' \Delta q_{j,k\neq i} + \eta' \Delta Q + \epsilon_{ji}
\] (A.8)

Following Demidova, Kee, and Krishna (2006), \( \Delta Q \) is a fixed effect for the 4-digit ISIC industry. Table 17 shows that quantities have a negative relationship with own price and other products of the establishment implying intra-firm cannibalization is empirically valid. Results for Equation (A.8) using only observable productivity and unobservable productivities (TFP-IV and ACF-LP/R&D in 2001) as instruments are given in Columns 1, 2 and 3 of Table 17.

Table 17. Multiproduct Demand Estimates: Alternative

<table>
<thead>
<tr>
<th>Quantity of main product</th>
<th>Exp. Sign</th>
<th>(1) Coef. (Std. Err.)</th>
<th>(2) Coef. (3) Coef. (Std. Err.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Price of main product</td>
<td>( \delta' &lt; 0 )</td>
<td>-0.842** (0.099)</td>
<td>-0.835** (0.063)</td>
</tr>
<tr>
<td></td>
<td>( \gamma' &lt; 0 )</td>
<td>-0.276** (0.052)</td>
<td>-0.309** (0.039)</td>
</tr>
<tr>
<td>4-digit ISIC Fixed Effects</td>
<td>yes</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>N</td>
<td>1029</td>
<td>954</td>
<td>898</td>
</tr>
<tr>
<td>R²</td>
<td>0.26</td>
<td>0.25</td>
<td>0.26</td>
</tr>
</tbody>
</table>

First Stage Instruments: Input, R&D and Observable Productivity

Estimated Productivity

| No | TFP-IV | ACF-LP/R&D |

Notes: ** denotes 1 per cent significance level.

Taking log-levels as the unit of observation, I interpret demand elasticity with respect to other products as \( \gamma' q_{j,k\neq i}/q_{j1} \). (All quantities are scaled up by 1000 to avoid negative log values). Based on Column (1) of Table 17 average elasticity with respect to other products is 0.08. For multiproduct establishments (selling more than one product), the average elasticity is 0.23 and the median elasticity is 0.19. These estimates are close to those from Column (1) of Table 15. Distributions of
estimated demand elasticities with respect to other products from the first and second estimating equations (Equations A.7 and A.8) are plotted in Figure A.1.

**Figure A.1.** Distribution of Estimated Perceived Cross-Elasticity of Demand

Following the industrial organization literature, I estimate demand for durable goods separately and find qualitatively similar results. Results are not sensitive to additional controls (omitted for brevity). Indicators for multiplant firms and multiplant firms with another plant in the same industry do not alter the key findings. These indicators have the expected negative signs but are usually not statistically significant. In the absence of detailed product characteristics, I include quality measures such as year of introduction of the product to the domestic market, indicators for ISO-certification, enforcement of quality standards by buyers, warranty or uniqueness of the product. Controlling for these quality variables as exogenous or endogenous variables yields qualitatively similar results.

Overall, intra-firm cannibalization finds support among Thai establishments during 2001-2002. This confirms the key assumption of the multiproduct linear demand model and implies that firms engage in steps to induce brand loyalty.